AUDIT

OF

UNDP PROGRAMME OF ASSISTANCE TO THE PALESTINIAN PEOPLE

KFW POVERTY ORIENTED INFRASTRUCTURE (VI) - WEST BANK AND GAZA STRIP
(Directly Implemented Project No. 60764)

Report No. 1269
Issue Date: 21 February 2014
Report on the audit of UNDP Programme of Assistance to the Palestinian People
KfW Poverty Oriented Infrastructure (VI) - West Bank and Gaza Strip (Project No. 60764)

Executive Summary

The UNDP Office of Audit and Investigations (OAI), from 1 October to 6 November 2013, through Talal Abu-Ghazaleh & Co. (the audit firm), conducted an audit of KfW Poverty Oriented Infrastructure (VI) - West Bank and Gaza Strip, Project No. 60764 (the Project), which is directly implemented and managed by the UNDP Programme of Assistance to the Palestinian People (the Office). The last audit of the Project was conducted by OAI through Deloitte & Touche M.E/Saba & Co. in 2012.

The audit firm conducted a financial audit to express an opinion on whether the financial statements present fairly, in all material aspects, the Project’s operations. The audit covered the Project’s Statement of Expenditure (Combined Delivery Report) for the period from 1 January to 31 December 2012.

The audit was conducted under the general supervision of OAI in conformance with the International Standards for the Professional Practice of Internal Auditing.

Audit results

Based on the audit report and corresponding management letter submitted by the audit firm, the results are summarized in the table below:

<table>
<thead>
<tr>
<th>Project Expenditure</th>
<th>Project Assets</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount (in $'000)</td>
<td>Opinion</td>
</tr>
<tr>
<td>482</td>
<td>Qualified</td>
</tr>
</tbody>
</table>

NFI = Net Financial Impact

The audit firm qualified its opinion on project expenditure and cash due to the following:

- An amount of $29,788 was not reported in the Project’s Combined Delivery Report, and was instead reported in another project account, leading to an understatement of the expenditures in the Combined Delivery Report.
- There was an incorrect calculation of administration costs and non-compliance with the terms of agreement with the Project, leading to the Office being charged an amount of $34,441. The auditors did not receive a calculation for the administration costs and were therefore not able to calculate the correct amount to be charged.
- The Project’s funds were not maintained in a separate bank account. Instead they were maintained in a bank account together with funds from other projects. Accordingly, the auditors could not confirm the Project’s bank account balance as at 31 December 2012 and interest revenue received during the project period.

Key recommendations: Total = 4, high priority = 0

The audit did not result in any high (critical) priority recommendations. There are four medium (important) priority recommendations, which means “Action is required to ensure that UNDP is not exposed to risks that are considered moderate. Failure to take action could contribute to negative consequences for UNDP.” These recommendations include actions to address: the absence of a dedicated project bank account, variance with
the approved budget, incorrect calculation of General Management Support amounts, and unrecorded expenditures.

**Implementation status of previous audit recommendations:** Report No. 1051, 17 July 2012.
- Total recommendations: 1
- Implementation status: 100%

**Management comments and action plan**

The Special Representative accepted all four recommendations and is in the process of implementing them. Comments and/or additional information provided have been incorporated into the report, where appropriate.

[Signature]

Helge S. Ostveiten
Director
Office of Audit and Investigations
Auditor's Report

Financial audit of “KfW Poverty Oriented Infrastructure (VI) - West Bank and Gaza Strip” (The Project) implemented by “United Nation Development Programme UNDP” - Palestine (West Bank & Gaza) for the Year Ended 31 December 2012.

PROJECT TITLE AND ID

Title: “KfW Poverty Oriented Infrastructure (VI)”

IDs: (Atlas Award ID: 41098, Project ID: 60764)

FUNDED BY

German Development Bank

Talal Abu – Ghazaleh & Co.
Certified Public Accountants
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To: Director
Office of Audit and Investigations (OAI)
United Nations Development Programme

Dear Mr. Helge Osttveiten,

This report represents the results of our financial audit of the locally incurred costs in the “Combined Delivery Report (CDR)” of the Project ID: 60764 entitled “KfW Poverty Oriented Infrastructure (VI) – West Bank and Gaza Strip”, for the Year ended 31 December 2012.

This Financial audit was mandated in accordance with the Audit contract for professional service with UNDP/OAI Ref. 2013/04 dated 20 September 2013.

Sincerely yours,

Jamal Milhem, CPA
Certified Accountant License # (100/98)

Executive Director
Talal Abu - Ghazaleh & Co.
Ramallah - Palestine, 6 November 2013
Financial audit of the locally incurred costs in the “Combined Delivery Report (CDR)” of the Project ID: 60764 titled “KfW Poverty Oriented Infrastructure (VI) - West Bank and Gaza Strip” for the year ended 2012

Funded by: KfW – German Development Bank

Implemented by: United Nation Development Programme (UNDP) in Palestine.

1. PART I – EXECUTIVE SUMMARY

The Executive Summary summarizes the important issues raised in the financial audit of the above mentioned award.

1.1. Background Information about Project

The overall goal of the programme is to construct priority small-scale infrastructure in poverty stricken Palestinian communities through the utilization of labor-intensive means. The objectives are to: 1) Reduce Poverty; 2) Generate short term and permanent employment opportunities; 3) Improve access to basic service delivery in impoverished Palestinian communities through the provision of social & economic Infrastructure; and 4) Enhance the ability of the local service provider to implement programs and activities for their community.

The total Budget of the grant is USD 478,988. The financial audit covered the amount of USD 481,893 of total expenditures incurred locally during the period from 1 January to 31 December 2012. The project duration is 24 Months from the start of Infrastructure Works.

1.2. Project Identification information

The following table summarizes the amount of expenditures for year the under review.

Table 1:

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Project Number</th>
<th>Atlas Award ID</th>
<th>2012 Budget (USD)</th>
<th>2012 Actual Expenditure Per CDR (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>KfW Poverty Oriented Infrastructure (VI) – West Bank and Gaza Strip</td>
<td>60764</td>
<td>41098</td>
<td>478,988</td>
<td>481,893</td>
</tr>
</tbody>
</table>
1.3. Audit Objectives

The objective of the financial audit is to express an opinion on a project’s financial statements which include:

1) Expressing an opinion on whether the expenses incurred by the project during year ended 2012 and the funds utilization as at 31 December 2012 are fairly presented in accordance with UNDP accounting policies and that the expenses incurred were: (i) in conformity with the approved project budgets; (ii) for the approved purposes of the project; (iii) in compliance with the relevant regulations and rules, policies and procedures of UNDP; and (iv) supported by properly approved vouchers and other supporting documents. The Combined Delivery Report (CDR) is the mandatory and official statements upon which the audit opinion should be expressed.

2) Expressing an opinion on whether the statement of fixed assets presents fairly the balance of assets of the UNDP project as at 31 December 2012. This statement must include all assets available as at 31 December 2012 and not only those purchased in the period under audit. Where a DIM project does not have any assets or equipment, it will not be necessary to express such an opinion.

   Given that no fixed assets were purchased / acquired under “KfW Poverty Oriented Infrastructure (VI) Project – West Bank and Gaza Strip”, therefore no statement of fixed assets was prepared

3) Expressing an opinion on whether the statement of cash held by the project presents fairly the cash and bank balance of UNDP project as at a given date. Disbursements made against a DIM project are usually financed from the regular country office bank accounts. Exceptionally, a dedicated bank account may be opened and used solely for the cash transactions of a DIM project, e.g. if the project is in a remote location. The audit firm is required to express an opinion on the Statement of Cash only where dedicated banks account for the DIM project has been established. In cases where the cash transactions of the audited DIM project are made through the country office bank accounts, this type of opinion is not required.
Financial audit of the locally incurred costs in the “Combined Delivery Report (CDR)” of the Project ID: 60764 titled “KfW Poverty Oriented Infrastructure (VI) - West Bank and Gaza Strip” for the year ended 2012

Funded by: KfW – German Development Bank

Implemented by: United Nation Development Programme (UNDP) in Palestine.

Scope of Audit:

We performed our audit in accordance with the International Standards of Auditing (ISA) and in compliance with the UNDP rules and regulations. We also reviewed the internal controls and compliance with procurement guidelines issued by UNDP and submitted the necessary recommendations to management.

The scope of the audit includes various audit steps that have been performed on a sample basis, obtaining adequate and sufficient coverage based on the audit objectives and comfort required.

This audit covers the local direct and indirect costs incurred in West Bank including Jerusalem for the total amount of USD 481,893 for the period from 1 January to 31 December 2012. This report does not cover amounts disbursed during other periods and does not include any amounts received or disbursed under any other agreements with UNDP.

The following are the main steps performed and followed as the basis for preparing the audit programs. They are not considered all-inclusive or restrictive in nature and do not constitute relief from exercising due professional care and judgment. The steps were modified to correspond with local conditions and specific project design, implementation procedures, and contract provisions which may vary from project to project.

1- Performing pre-audit steps which include reviewing project documents, UNDP’s internal manual procedures and UNDP polices;
2- Evaluating the program implementation actions and accomplishments,
3- Obtaining a sufficient understanding of the internal control structure related to the agreement’s different activities, internal environment, assessing the control risks, monitoring controls, control over compliance, and information and communication,
4- Identifying areas where fraud and illegal acts have occurred or likely to have occurred as a result of inadequate controls.
5- Examining the Combined Delivery Report (CDR) and related notes, this includes testing expenditures, bank account and related budgets,
6- Performing tests of compliance with agreement’s terms and applicable laws and regulations related to UNDP programs.
Financial audit of the locally incurred costs in the “Combined Delivery Report (CDR)” of the Project ID: 60764 titled “KfW Poverty Oriented Infrastructure (VI) - West Bank and Gaza Strip” for the year ended 2012

Funded by: KfW – German Development Bank

Implemented by: United Nation Development Programme (UNDP) in Palestine.

The scope of the audit relates only to transactions concluded and recorded against the UNDP DIM project over a given period. The scope of the audit does not include:

- Activities and expenses incurred or undertaken at the level of “responsible parties”, unless the inclusion of these expenses is specifically required in the request for proposal; and

- Expenses processed and approved in locations outside the country such as UNDP Regional Centers and UNDP Headquarters and where the supporting documentation is not retained at the level of the UNDP country office.

The audit Covered:

- All activities of the project 60764 – PAL / Poverty Oriented Infrastructure during the period from 1 January to 31 December 2012; and

- Include a review of project reports and records located at the UNDP Programme of Assistance to the Palestinian People (PAPP) office, and, as applicable, field offices of the project / programme and other field locations.

Specifically, the audit covered the following:

a) The expenses incurred and recorded in the Combined Delivery Reports (CDR) of the project 60764 during the period from 1 January to 31 December 2012, as reported by the PAPP Office;

b) If applicable, the value and existence of the fixed assets held by the project 60764 as at 31 December 2012; and

If applicable, the value and existence of cash held by the project 60764 as at 31 December 2012, either as cash at hand or in the bank account (Statement of Cash is required only if there is separate bank account for the DIM project under review).
1.4. Summary of the work done and audit results:

1.4.1 Work Done:

This summary represents the results of our financial audit of the locally incurred costs in the “Combined Delivery Report (CDR)” of the Project ID: 60764 entitled “KfW Poverty Oriented Infrastructure (VI) - West Bank and Gaza Strip”, for the year ended 31 December 2012.

The total costs incurred by United Nation Development Programme (UNDP) in Palestine on the above mentioned project is USD 481,893 of which we approximately covered 73 percent in substantive test of details. As shown in the following table:

Table 2:

<table>
<thead>
<tr>
<th>Project Location</th>
<th>No. of Samples</th>
<th>Total expenditures (in USD)</th>
<th>Total expenditures Tested</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ramallah &amp; Jerusalem</td>
<td>6</td>
<td>481,893</td>
<td>351,329</td>
<td>73%</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>481,893</td>
<td>351,329</td>
<td></td>
</tr>
</tbody>
</table>
Financial audit of the locally incurred costs in the “Combined Delivery Report (CDR)” of the Project ID: 60764 titled “KfW Poverty Oriented Infrastructure (VI) - West Bank and Gaza Strip” for the year ended 2012

Funded by: KfW – German Development Bank

Implemented by: United Nation Development Programme (UNDP) in Palestine.

1.4.2 Results of Audit:

- **The Combined Delivery Report (CDR)**

  The results of our tests disclosed total financial errors of USD 29,788. Details of these errors are described in Part III of this report.

  Table 3

<table>
<thead>
<tr>
<th>Project Location</th>
<th>No. of Samples</th>
<th>Total Expenditures (USD)</th>
<th>Total Financial Error</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>6</td>
<td>481,893</td>
<td>29,788</td>
<td>6%</td>
</tr>
</tbody>
</table>

Except for the effect of financial errors mentioned above, the “Combined Delivery Report” fairly presents, in all material respects, program incurred costs and commodities procured in accordance with the terms of the agreement and in conformity with the basis of accounting described in Note (1) to “Combined Delivery Report”.

- **The Statement of Fixed Assets**

  Given that no fixed assets were purchased / acquired under “KfW Poverty Oriented Infrastructure (VI) – West Bank and Gaza Strip”, therefore no statement of fixed assets was prepared.

- **The Statement of Cash held by the project**

  The project’s funds were not maintained in a separate bank account; instead they were maintained in a bank account together with funds from other KfW Projects. Accordingly, we could not confirm the Project’s bank balance as of 31 December 2012 and interest revenue received during the project period, and we were unable to perform alternative satisfactory audit procedures.

Jamal Milhem, CPA
Certified Accountant License # (100/98)

Executive Director
Talal Abu - Ghazaleh & Co.
Ramallah - Palestine, 6 November 2013
2. PART II – AUDITOR’S REPORT WITH OPINION


REPORT OF THE INDEPENDENT AUDITORS TO UNDP DIM PROJECT “KfW POVERTY ORIENTED INFRASTRUCTURE (VI) IN PALESTINE (WEST BANK AND GAZA STRIP)

To Mr. Helge Osttveiten
Director
Office of Audit and Investigation (OAI)

We have audited the accompanying Combined Delivery Report (CDR) and Funds Utilization Statement (“the Statement”) of the UNDP Project “Atlas Award ID: 41098, “KfW Poverty Oriented Infrastructure (VI) in Palestine (West Bank and Gaza Strip), for the period from 1 January to 31 December 2012.

Management’s Responsibility

Management is responsible for the preparation and fair presentation of the statement for “KfW Poverty Oriented Infrastructure (VI) in Palestine (West Bank and Gaza Strip)” Project and for such internal control as management determines is necessary to enable the preparation of a statement that is free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

Our responsibility is to express an opinion on the statement based on our audit. We conducted our audit in accordance with the International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the statement. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the project’s preparation of the statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the project’s internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.
Financial audit of the locally incurred costs in the “Combined Delivery Report (CDR)” of the Project ID: 60764 titled “KfW Poverty Oriented Infrastructure (VI) - West Bank and Gaza Strip” for the year ended 2012

Funded by: KfW – German Development Bank

Implemented by: United Nation Development Programme (UNDP) in Palestine.

Basis for a Modified Opinion:

- An amount of USD 29,788 was not reported in the current Combined Delivery Report (CDR) and reported in other project account i.e. “KfW Poverty Oriented Infrastructure (V) in Palestine (West Bank and Gaza Strip). This leads to understatement of the expenditures in the current CDR.

- Incorrect calculation of administration costs and non-compliance with terms of agreement with KfW, and the management was charged an amount of USD 34,441 as “Facilities & Admin- Implement”. Moreover we still not receive a separate calculation working paper for the above mentioned amounts and we were not able to calculate the actual amount due for not recording some expenditure in the current CDR.

- Contrary to the general conditions of the agreement signed between the UNDP/PAPP and KfW (Annex 4, attachment B) the project’s funds were not maintained in a separate bank account, instead they were maintained in a bank account together with funds from another KfW Projects. Accordingly, we could not confirm the Project’s bank balance as at 31 December 2012 and interest revenue received during the project period, and we were unable to perform alternative satisfactory audit procedures.

Modified Opinions

In our opinion the attached Combined Delivery Report (CDR, except for the reasons indicated in “basis for a modified opinion” paragraphs mentioned above, presents fairly in all material respects the expenditure of USD 481,893 incurred by the project “Atlas Award ID: 41098, “KfW Poverty Oriented Infrastructure (VI) in Palestine (West Bank and Gaza Strip) for the period 1 January to 31 December 2012 in accordance with UNDP accounting policies and basis of the accounting used in note (1) to Combined Delivery Report.

Jamal Milhem, CPA
Certified Accountant License # (100/98)

Executive Director

Talal Abu - Ghazaleh & Co.

Ramallah - Palestine, 6 November 2013
Financial audit of the locally incurred costs in the “Combined Delivery Report (CDR)” of the Project ID: 60764 titled “KfW Poverty Oriented Infrastructure (VI) - West Bank and Gaza Strip” for the year ended 2012

Funded by: KfW – German Development Bank

Implemented by: United Nation Development Programme (UNDP) in Palestine.

2.2. 2012 CDR Project No. 60764
## Combined Delivery Report By Project

### Selection Criteria:
- **Business Unit**: PAL19
- **Period**: Jan-Dec (2012)
- **Selected Project ID**: 00041098
- **Selected Fund Code**: ALL
- **Selected Dept. IDs**: ALL
- **Selected Outputs**: 00060764

### Output Details:
- **Output ID**: 00060764 KFW EGP - Phase VI
- **Impl. Partner**: 02356 UNDP - PAPP
- **Location**: 

<table>
<thead>
<tr>
<th>Project</th>
<th>Period</th>
<th>Jan-Dec (2012)</th>
</tr>
</thead>
</table>

### Department: 70001 (PAPP - Central)
- **Fund**: 04850 (PAPP Core Programme)
  - **74525 - Sundry**: 0.00
  - **Total for Fund 04850**: 0.00

### Fund: 40500 (TF PAPP Voluntary Contrib Actv)
- **71405 - Service Contracts-Individuals**: 0.00
- **72105 - Svc Co-Congruction & Engineer**: 0.00
- **72215 - Transportation Equipment**: 0.00
- **72220 - Furniture**: 0.00
- **72402 - Building Maintenance**: 0.00
- **72405 - Acquisition of Communc Equip**: 0.00
- **72805 - Acq of Computer Hardware**: 0.00
- **72815 - Inform Technology Supplies**: 0.00
- **74110 - Audit Fees**: 0.00
- **74525 - Sundry**: 0.00
- **74690 - PP&E Expense Items**: 0.00
- **74595 - Low value equipment**: 0.00
- **75105 - Facilities & Adm - Implement**: 0.00
- **76125 - Realized Loss**: 0.00
- **76135 - Realized Gain**: 0.00

- **Total for Fund 40500**: 0.00

### Total:
- **Fund 04850**: 1,142.77
- **Fund 40500**: 480,750.05
- **Total**: 481,892.82

### Signed By: [Signature]
- **Date**: 27/11/2012

### Signed By: [Signature]
- **Date**: [Signature]
Combined Delivery Report By Project

Page 2 of 4
Run Time: 24-10-2013 12:10:01

**Selection Criteria:**
- **Business Unit:** PAL10
- **Period:** Jan-Dec (2012)
- **Selected Project Id:** 00041998
- **Selected Fund Code:** ALL
- **Selected Dept. IDs:** ALL
- **Selected Outputs:** 00000764

<table>
<thead>
<tr>
<th>Project Id</th>
<th>Output #</th>
<th>Perio</th>
<th>Impl. Partner</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>ALL</td>
<td>ALL</td>
<td>Jan-Dec (2012)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Govt Exp</th>
<th>UNDF Exp</th>
<th>UN Agencies Exp</th>
<th>Total Exp</th>
</tr>
</thead>
<tbody>
<tr>
<td>70001 - PAPP - Central</td>
<td>0.00</td>
<td>481,892.82</td>
<td>0.00</td>
<td>481,892.82</td>
</tr>
</tbody>
</table>
## Funds Utilization

**Selection Criteria:**

- **Business Unit:** PAL10
- **Period:** Jan-Dec (2012)
- **Selected Project Id:** 00041098
- **Selected Fund Code:** ALL
- **Selected Dept. IDs:** ALL
- **Selected Outputs:** 60060764

<table>
<thead>
<tr>
<th>Project/Award</th>
<th>Period: As at Dec 31, 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>00041098 PALU KFW-V</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Output #</th>
<th>Impl. Partner: UNDP - PAPP</th>
<th>UNDP AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>60060764</td>
<td></td>
<td>0.00</td>
</tr>
</tbody>
</table>

- **Outstanding NEX advances:** 0.00
- **Undepreciated Fixed Assets:** 0.00
- **Inventory:** 0.00
- **Prepayments:** 0.00
- **Committed:** 0.00
Combined Delivery Report By Project

UN Development Programme
Page 4 of 4
Run Time: 24-10-2013 12:10:03

Selection Criteria:

Business Unit: PAL10
Selected Project(s): 00041068
Selected Fund Code: ALL
Selected Output(s): 00000764

<table>
<thead>
<tr>
<th>Project Id:</th>
<th>Output #:</th>
</tr>
</thead>
<tbody>
<tr>
<td>ALL</td>
<td>NONE</td>
</tr>
</tbody>
</table>

No Data found for the Selection Criteria
Financial audit of the locally incurred costs in the “Combined Delivery Report (CDR)” of the Project ID: 60764 titled “KfW Poverty Oriented Infrastructure (VI) - West Bank and Gaza Strip” for the year ended 2012

Funded by: KfW – German Development Bank

Implemented by: United Nation Development Programme (UNDP) in Palestine.

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**PROJECT ID: 60764 TITLED “KfW POVERTY ORIENTED INFRASTRUCTURE (VI) WEST BANK AND GAZA STRIP”, FOR THE YEAR ENDED 2012**

**NOTE TO THE COMBINED DELIVERY REPORT (CDR)**

**Note (1) Basis of Accounting:**

The Combined Delivery Report (CDR) was prepared on the Cash Basis of accounting. According to this basis, expenditures are recognized when paid rather than when incurred.

**Note (2): General**

**A. Budget:**

The following the approved budget as of 31 December 2012:

<table>
<thead>
<tr>
<th>Activity</th>
<th>Description</th>
<th>Budget (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Activity No. 1</td>
<td>Project implementation unit</td>
<td>--</td>
</tr>
<tr>
<td>Activity No. 2</td>
<td>West Bank Construction Work</td>
<td>452,729</td>
</tr>
<tr>
<td>Activity No. 4</td>
<td>Miscellaneous</td>
<td>26,259</td>
</tr>
<tr>
<td><strong>Total Investment /Project Costs</strong></td>
<td></td>
<td><strong>478,988</strong></td>
</tr>
</tbody>
</table>

**B. Project Duration:**

The project duration is 24 months started from Infrastructure Works and the Project geographical location allocated in different areas in West Bank including East Jerusalem and Ramallah.
CERTIFICATION FOR STATEMENT OF CASH POSITION

To Mr. Helge Osttveiten
Director
Office of Audit and Investigation (OAI)

The Statement of Cash Position for the Project “Atlas Award ID: 41098”, “KfW Poverty Oriented Infrastructure (VI)” in Palestine (West Bank and Gaza Strip), for the period from 1 January to 31 December 2012” is not applicable due to not establishing a separate bank account for the project’s purposes. Accordingly, the statement of cash position of the project as of 31 December 2012 is not prepared by the project management and no expression of opinion on the statement of cash position is stated.

Contrary to the general conditions of the agreement signed between the UNDP/PAPP and KfW (Annex 4, attachment B) the project’s funds were not maintained in a separate bank account, instead they were maintained in a bank account together with funds from other KfW Projects. Accordingly, we could not confirm the Project’s bank balance as of 31 December 2012 and interest revenue received during the project period, and we were unable to perform alternative satisfactory audit procedures.

Talal Abu-Ghazaleh& Co.
Jamal Milhem, CPA
Executive Director
Ramallah - Palestine, 6 November 2013
3. PART III – MANAGEMENT LETTER

6 November 2013

To: Director
Office of Audit and Investigation (OAI)
United Nation Development Programme (UNDP)

Subject: Letter to Management on auditing Combined Delivery Report (CDR) (“the Statement”) of the UNDP Project “Atlas Award ID: 41098”.

We have performed an audit of the Combined Delivery Report (CDR) (“the Statement”) of the UNDP Project “Atlas Award ID: 41098”, “Poverty Oriented Infrastructure (VI) in Palestine (West Bank and Gaza Strip), for the period from 1 January to 31 December 2012 in accordance with International Standards of Auditing (ISA) and in compliance with the UNDP rules and regulations.

In planning and performing our audit of the project, we considered Poverty Oriented Infrastructure (VI)’s (the Project) internal control structure and compliance with term and condition of the grant contract in order to determine our auditing procedures for expressing our opinion on the Combined Delivery Report (CDR) (“the Statement”) and not to provide assurance on the internal control structure. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatements of the financial statement, whether due to fraud or error.

UNDP Palestine Office Management is responsible for the design, implementation and maintenance of the internal control system over the Projects. To execute this obligation, the UNDP Palestine office Management is required to assess the expected risks and rewards of the policies and procedures for management control.

Our consideration of the internal control structure was for the limited purpose of expressing an opinion on the Combined Delivery Report (CDR), and therefore would not necessary disclosing all matters that might be reportable conditions. In addition, because of inherent limitations in any internal control structure, errors or irregularities may occur and not be detected by such control structure.

Finally, we would like to express our appreciation for the courtesy extended to us by the responsible personnel in UNDP Palestine office management.

Truly yours

Talal Abu – Ghazaleh & Co.

Jamal Milhem, CPA
Certified Accountant License # (100/98)
Executive Director
Financial audit of the locally incurred costs in the “Combined Delivery Report (CDR)” of the Project ID: 60764 titled “KfW Poverty Oriented Infrastructure (VI) - West Bank and Gaza Strip” for the year ended 2012
Funded by: KfW – German Development Bank
Implemented by: United Nation Development Programme (UNDP) in Palestine.

3.1 Audit Issues and Recommendations

3.1.1 Absence of a dedicated bank account:

Observation

Criteria:
The management should comply with terms of contracts with donor.

Notice Background:
Contrary to the general conditions of the agreement signed between the UNDP/PAPP and KfW (Annex 4, attachment B) the project’s funds were not maintained in a separate bank account, instead they were maintained in a bank account together with funds from other KfW Projects. Accordingly, we could not confirm the Project’s bank balance as of 31 December 2012 and interest revenue received during the project period, and we were unable to perform alternative satisfactory audit procedures.

The annex 4, attachment B mentioned “the authorized party will arrange for a special account to be opened with renowned bank (bank in charge of the account), which will be kept in its own name or in the name of a third party authorized by the authorized Party and, specifically, to handle a) expenditures in foreign exchange….etc. b) expenditures in local currency… etc.”.

The absence of dedicated bank account is a violation of terms of contract.

Priority
Medium (Important).

Recommendation
The office should comply with provisions of separate agreement and open a bank account to be used exclusively for the payment of the transactions related to this project.

Management acceptance:
☑ Yes ☐ No
Management comments and action plan:

This issue has been raised in past audit reports. The donor is aware of this and has no objection. We have this in writing where it is stated by the donor; “We are aware that funds for phases III, V, VI, VII are transferred to one single dedicated EUR bank account.” All project funds in the one account are from the same donor, the Government of Germany through KfW. It should be noted, that at the time the project was initiated in 2002, we were given authorization by UNDP Headquarters to only open one bank account for the project, which has thereafter been used for all subsequent phases.

Auditor’s response:

We still recommend to consider our findings and to implement our recommendation, or / and to have an amendment to grant agreement modifying the contract provision related to such comments.
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3.1.2 Variance in the approved budget:

Observation

Criteria:
The budget is an important part of the project activities and any violation must be approved and clarified.

Notice Background:
During the audit, we noted variance from the approved budget with total amount of expenditures actually reported on some activities, as follows:

<table>
<thead>
<tr>
<th>Activity</th>
<th>Description</th>
<th>Budget per Activity (USD)</th>
<th>Actual Reported</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>No. 1</td>
<td>Project implementation unit</td>
<td>--</td>
<td>401</td>
<td>(401)</td>
</tr>
<tr>
<td>No. 2</td>
<td>West Bank Construction Work</td>
<td>452,729</td>
<td>462,093</td>
<td>(9,364)</td>
</tr>
</tbody>
</table>

Priority
Medium (Important)

Recommendation
The Office should monitor the budget line items to avoid any violation and to obtain an approval and clarification for any variance.

Management acceptance:
☑ Yes    ☐ No

Management comments and action plan:
The overall project budget was sufficient to cover the variances for the mentioned budget line activities. UNDP will adjust accordingly.

Auditor’s response
We still recommend to consider our findings and to implement our recommendation, reason being that this will contribute to better control of the project expenditures. UNDP rule is that the expenditures incurred shall be:

(i) in conformity with the approved project budgets; (ii) for the approved purposes of the project; (iii) in compliance with the relevant regulations and rules, policies and procedures of UNDP; and (iv) supported by properly approved vouchers and other supporting documents.
3.1.3 Incorrect calculation of General Management Support (GMS) amount
(Administration fees UNDP/PAPP or “Facilities & Admin- Implement” as it appears in CDR)

Observation

Criteria:
The management should comply with terms of contract and related budget and calculate the amounts based on contract conditions. According to general conditions of the agreement signed between the UNDP/PAPP and KfW (Annex 2 of separate agreement), UNDP/PAPP must charge management fee in percentage 8% on the construction measure.

Notice Background:
During the audit, we noted incorrect calculation of Administration costs and non-compliance with terms of agreement with KfW, and the management was charged an amount of USD 34,441 as “Facilities & Admin- Implement”. Moreover, we still not receive a separate calculation working paper for the above mentioned amounts and we were not able to calculate the actual amount due for not recording some expenditure in the current CDR.

Priority
Medium (Important)

Recommendation
The Office should comply with terms of grant agreement and related amendment and recalculate the GMS amounts based on the rates used in the separate agreement.

Also the Office should refund the amount to project account.

Management acceptance:
☑ Yes  ☐ No
Management comments and action plan:

Starting in 2012 UNDP stated utilizing the IPSAS thus our GMS was calculated differently than previous year. As such, in 2012 we started using the GMS calculation as “earn as you go” and because we utilize different GMS percentages for this project, UNDP Atlas support advised us to input manually the various GMS. Because of this, the GMS is being read at the award level and not activity level which is at the level where the different GMS calculations are. The difference in GMS will be adjusted through a general ledger voucher and will be modified in the 2013 financial year because 2012 books have been closed. This is a technical issue related to the new system in place which we are now adjusting to. For this project, some activities have 8% GMS, some have 4% GMS, and some have zero percent GMS.

Auditor’s response:

We still recommend to consider our findings and to implement our recommendation, reason being that this will contribute to better control of the project expenditures.
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3.1.4 Un-recorded expenditures:

Observation

Criteria:
The projects funds should be recorded at the correct project account.

Notice Background:
During the audit, we noted an amount of USD 29,788 was not reported in the current Combined Delivery Report (CDR) and reported in other project account i.e. “KfW Poverty Oriented Infrastructure (V) in Palestine (West Bank and Gaza Strip). This leads to understatement of the expenditures in the current CDR.

In case the Office does not take corrective action, the unfair presentation of the current CDR will remain.

<table>
<thead>
<tr>
<th>Project ID</th>
<th>Output</th>
<th>USD Amount</th>
<th>Period/Month</th>
<th>Voucher</th>
<th>Correction</th>
</tr>
</thead>
<tbody>
<tr>
<td>00041098</td>
<td>00046774</td>
<td>27,188</td>
<td>2012-12</td>
<td>00065639</td>
<td>Should be allocated to Project VI</td>
</tr>
<tr>
<td>00041098</td>
<td>00046774</td>
<td>2,600</td>
<td>2012-12</td>
<td>00065648</td>
<td>Should be allocated to Project VI</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>29,788</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Priority
Medium (Important).

Recommendation
The Office should reallocate and revise the above mentioned amounts to the correct Projects' accounts; also, the Office should consult and obtain donor's prior written approval for any changes in the use of the Projects' funds.

Management acceptance:
☑ Yes    ☐ No

Management comments and action plan:
We have already reversed all the charges against the correct project. While we don’t have written approval from the donor, they are aware of this practice of temporarily charging against other phases that have funds available until
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replenishments from the donor are received. While we do not like this practice for it creates additional work, this is done to prevent claims by contractors. It should be mentioned that the risk is low for the funds in the bank account are specifically utilized for the various phases of the EGP Project which are funded only by one donor, the German Government, though KfW.

**Auditor’s response**

The Current CDR must reflect the amount of expenditures incurred locally for the period under audit, although you did the reversing entries, the effects of these adjustments will not reflected in the current CDR. We still recommend to consider our findings and to implement our recommendation, reason being that this will contribute to better control of the project expenditures. UNDP rule is that the expenditures incurred shall be:

(i) in conformity with the approved project budgets; (ii) for the approved purposes of the project; (iii) in compliance with the relevant regulations and rules, policies and procedures of UNDP; and (iv) supported by properly approved vouchers and other supporting documents.