

UNITED NATIONS DEVELOPMENT PROGRAMME
Office of Audit and Investigations



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Resilient nations.*

AUDIT

OF

UNDP SOMALIA

INSTITUTIONAL CAPACITY DEVELOPMENT
(Directly Implemented Project No. 85379, Output Nos. 93049 and 96643)

Report No. 1678
Issue Date: 9 September 2016

**Report on the Audit of UNDP Somalia
Institutional Capacity Development
(Project No. 85379, Output Nos. 93049 and 96643)
Executive Summary**

The UNDP Office of Audit and Investigations (OAI), through Deloitte and Touche LLP (the audit firm), from 30 May to 29 June 2016, conducted an audit of 'Institutional Capacity Development' (Project No. 85379) (the Project), 'Strengthening Institutional Performance' (Output No. 93049) and 'Somalia Capacity Development' (Output No. 96643), which is directly implemented and managed by the UNDP Country Office in Somalia operating from Nairobi, Kenya (the Office). The last audit of the Project was conducted by OAI in 2015 and covered project expenditure from 1 January 2014 to 31 December 2014.

The audit firm conducted a financial audit to express an opinion on whether the financial statements present fairly, in all material aspects, the Project's operations. The audit covered the Project's Combined Delivery Report, which includes expenditure for the period from 1 January to 31 December 2015 and the accompanying Funds Utilization statement¹ as of 31 December 2015 as well as the Statement of Assets as of 31 December 2015. The audit did not include activities and expenses incurred or undertaken at the "responsible party" level, or expenses processed and approved in locations outside of the country (such as UNDP Regional Centres and UNDP Headquarters). In addition, the audit did not cover the Statement of Cash Position as no separate bank account was established and maintained for the Project.

The audit was conducted under the general supervision of OAI in conformance with the *International Standards for the Professional Practice of Internal Auditing*.

Audit results

Based on the audit report and corresponding management letter submitted by the audit firm, the results are summarized in the table below:

Project Expenditure*		Project Assets	
Amount (in \$ '000)	Opinion	Amount (in \$ '000)	Opinion
3,381	Unqualified	19	Unqualified

* Expenditures recorded in the Combined Delivery Report were \$5,376,979. Excluded from the audit scope were transactions that relate to expenditures processed and approved by other UNDP offices outside of the country (\$907,848) and expenditures incurred at the "responsible party" level (\$1,088,118), which will be covered through a separate HACT/NIM/NGO audit.

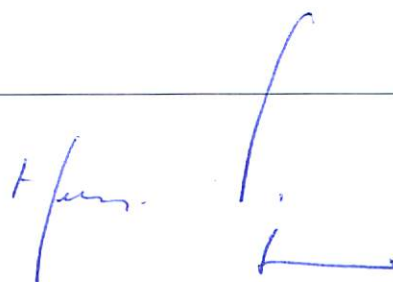
¹ The Funds Utilization statement includes the balance, as at a given date, of five items: (a) outstanding advances received by the project; (b) depreciated fixed assets used at the project level; (c) inventory held at the project level; (d) prepayments made by the project; and (e) outstanding commitments held at the project level.

Implementation status of previous OAI audit recommendations: Report No. 1490, 8 December 2015.

Total recommendations: 1

Implemented: 1

The audit did not result in any recommendations.

A handwritten signature in blue ink is located above the printed name. The signature is stylized and appears to read 'H. Ostveiten'.

Helge S. Ostveiten
Director
Office of Audit and Investigations

**REPORT ON THE FINANCIAL AUDIT OF THE
UNITED NATIONS DEVELOPMENT
PROGRAMME SOMALIA
DIRECTLY IMPLEMENTED PROJECT
INSTITUTIONAL CAPACITY
DEVELOPMENT-
PROJECT NUMBER 85379 OUTPUT NUMBER
93049 AND 96643
FOR THE PERIOD 1 JANUARY 2015
TO 31 DECEMBER 2015
ISSUED AUGUST 2016**

**REPORT ON THE FINANCIAL AUDIT OF THE UNITED NATIONS DEVELOPMENT
PROGRAMME SOMALIA DIRECTLY IMPLEMENTED PROJECT, INSTITUTIONAL
CAPACITY DEVELOPMENT, PROJECT NUMBER 85379 OUTPUT NUMBER 93049 AND 96643
FOR THE PERIOD 1 JANUARY 2015 TO 31 DECEMBER 2015**

LIST OF ABBREVIATIONS

CD	Capacity Development
CO	Country Office
DIM	Directly Implemented Project
GAAP	Generally Accepted Accounting Principles
GMS	General Management Support
HR	Human Resources
IPSAS	International Public Sector Accounting Standards
M&E	Monitoring and Evaluation
MDTF	Multi Donor Trust Fund
OAI	Office of Audit and Investigations
TOR	Term of Reference
UNDP	United Nations Development Programme

**REPORT ON THE FINANCIAL AUDIT OF THE UNITED NATIONS DEVELOPMENT
PROGRAMME SOMALIA DIRECTLY IMPLEMENTED PROJECT, INSTITUTIONAL
CAPACITY DEVELOPMENT PROJECT NUMBER 85379 OUTPUT NUMBER 93049 AND 96643
FOR THE PERIOD 1 JANUARY 2015 TO 31 DECEMBER 2015**

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REPORT ON THE FINANCIAL AUDIT OF THE UNITED NATIONS DEVELOPMENT PROGRAMME SOMALIA DIRECTLY IMPLEMENTED PROJECT, INSTITUTIONAL CAPACITY DEVELOPMENT, PROJECT NUMBER 85379 OUTPUT NUMBER 93049 AND 96643 FOR THE PERIOD 1 JANUARY 2015 TO 31 DECEMBER 2015

PART 1 EXECUTIVE SUMMARY

1.1 Background of the project

The objective of the project is in line with the Capacity Development (CD) Flagship Programme objective to “enable the governments to fill critical capacity gaps in the civil service and to strengthen the capacity of key ministries and agencies to perform core government functions”.

The project supports the capacity development of the Federal Government of Somalia as well as the State of Puntland. The Project aims to enhance the performance in terms of efficiency and effectiveness of the partner government institutions through three key components of support aimed at overall gender mainstreamed institutional capacity development of the government institutions:

- Capacity injection, through provision of short-term ‘embedded’ advisory positions;
- Civil service management, through development of a comprehensive Human Resources (HR) management framework, as well as a training and professional development strategy, and;
- Core of government functions, through supporting the development of the new development plan and associated monitoring & evaluation arrangements, supporting Aid Coordination, and gender mainstreaming;

While an overall public sector structure has been established, this structure remains volatile and is subject to frequent change. The management of the five ‘core of government’ work-processes (policy formulation, planning, budgeting, execution and regulatory oversight & enforcement) as well as key supporting functions remains weak and often leads to unfinished work-processes, conflicting or incomplete legal instruments. This reduces transparency and accountability of the government and in turn affects its credibility at a critical junction in the country’s reconstruction. There seems to be consensus that in order to move quickly from reconstruction to development, the Somalia Governments and the development community should jointly work to:

- Fill human capacity gaps within different government institutions;
- Clarify institutional roles and responsibilities across the government and all levels;
- Harmonize and coordinate legal, regulatory and policy frameworks, especially in the area of public finance and civil service management;
- Strengthen the government’s capacity to develop adequate and inclusive policies and strategies, and subsequently monitor their implementation and evaluate their impact;
- Strengthen common public sector management functions which will improve all ministries at all levels;

The governments also have major infrastructure rehabilitation needs as well as investment in equipment to ensure appropriate working conditions for the staff, but there are insufficient resources through the Capacity Development programme at this stage to be able to address them. Capacity building activities covering horizontal tasks are made available to ministries and agencies beyond the primary beneficiaries. For example, the project provides support to human resources departments across the government, beginning with a number of key pilot ministries.

REPORT ON THE FINANCIAL AUDIT OF THE UNITED NATIONS DEVELOPMENT PROGRAMME SOMALIA DIRECTLY IMPLEMENTED PROJECT, INSTITUTIONAL CAPACITY DEVELOPMENT, PROJECT NUMBER 85379 OUTPUT NUMBER 93049 AND 96643 FOR THE PERIOD 1 JANUARY 2015 TO 31 DECEMBER 2015

PART 1 EXECUTIVE SUMMARY (Continued)

1.2 Audit objective

The objective of the financial audit is to express an opinion on the project's financial statements. The specific objectives were to:

- Express an opinion on whether the financial expenses incurred by the project from 1 January 2015 to 31 December 2015 and the funds utilization as at 31 December 2015 are fairly presented in accordance with UNDP accounting policies and that the expenses incurred were: (i) in conformity with the approved project budgets; (ii) for the approved purposes of the project; (iii) in compliance with the relevant regulations and rules, policies and procedures of UNDP; and (iv) supported by properly approved vouchers and other supporting documents;
- Express an opinion on whether the statement of fixed assets presents fairly the balance of assets of the UNDP project as at 31 December 2015; and
- Express an opinion on whether the statement of cash held by the project presents fairly the cash and bank balance of UNDP project as at 31 December 2015.

Project financial statements of the UNDP project include: the statement of expenses with related annexes as well as, where applicable, the statement of assets and the statement of cash position.

1.3 Audit scope

The audit covered all activities of project number 85379 Institutional Capacity Development during the period from 1 January 2015 to 31 December 2015 as well as a review of project reports and records located at the UNDP country office in Somalia, operating from Nairobi, Kenya, where the records are located and where the audit fieldwork took place. No field visits to field offices of the project at UNDP Sub Offices in Hargeisa (Somaliland), Mogadishu (South Central Somalia), Garowe (Puntland) in Somalia and other field locations were carried out.

The scope of the audit did not include:

- Activities and expenses incurred or undertaken at the level of responsible parties, unless the inclusion of these expenses is specifically required in the request for proposal; and
- Expenses processed and approved in locations outside the country such as UNDP Regional Centres and UNDP Headquarters and where the supporting documentation is not retained at the level of the UNDP country office.

As such the summary of expenses has been shown below:

	Output 93049 US\$	Output 96643 US\$	Total US\$	Note
UNDP Somalia expenses audited	2,003,073	1,377,940	3,381,013	
UNDP Somalia expenses not audited	839,580	68,268	907,848	(a)
Government expenditure	488,068	600,050	1,088,118	(b)
Amount as per CDR	<u>3,330,721</u>	<u>2,046,258</u>	<u>5,376,979</u>	

REPORT ON THE FINANCIAL AUDIT OF THE UNITED NATIONS DEVELOPMENT PROGRAMME SOMALIA DIRECTLY IMPLEMENTED PROJECT, INSTITUTIONAL CAPACITY DEVELOPMENT, PROJECT NUMBER 85379 OUTPUT NUMBER 93049 AND 96643 FOR THE PERIOD 1 JANUARY 2015 TO 31 DECEMBER 2015

PART 1 EXECUTIVE SUMMARY (Continued)

1.3 Audit scope (Continued)

- (a) This amount relates to salaries processed and approved in locations outside UNDP Somalia. These supporting documentation are not retained at the level of the UNDP country office hence they were not within the scope of the audit as per the audit terms of reference.
- (b) The amount relates to government expenditure that was not within the scope of the audit as per the audit terms of reference.

1.4 Audit methodology

Our audit was carried out in accordance with International Standards on Auditing in so far as they are applicable to an engagement of this type and included such tests as we considered necessary to meet the audit objectives.

1.5 Summary of audit opinions

(i) Combined delivery report and funds utilization statement

In our opinion, the attached Combined Delivery Report (CDR) and Funds Utilization statement present fairly, in all material respects, the expenses of US\$ 3,381,013 (note 2.3.4) incurred by the project Institutional Capacity Development for the period 1 January 2015 to 31 December 2015 in accordance with UNDP accounting policies and in conformity with the basis of accounting described in note 2.3 of the report. and were: (i) in conformity with the approved project budgets; (ii) for the approved purposes of the project; (iii) in compliance with the relevant regulations and rules, policies and procedures of UNDP; and (iv) supported by properly approved vouchers and other supporting documents.

(ii) Statement of fixed assets

In our opinion, the attached statement of assets presents fairly, in all material respects, the balance of inventory of the UNDP project No 85379, Institutional Capacity Development for the period January 1, 2015 to December 31, 2015 amounting to US\$ 18,656 as at 31 December 2015 in accordance with UNDP accounting policies.

(iii) Statement of cash

The project does not operate a dedicated bank account. Consequently, there was no statement of cash balance as at 31 December 2015.

1.6 Summary of findings as per management letter

There were no reportable findings for this project.

**REPORT ON THE FINANCIAL AUDIT OF THE UNITED NATIONS DEVELOPMENT
PROGRAMME SOMALIA DIRECTLY IMPLEMENTED PROJECT, INSTITUTIONAL
CAPACITY DEVELOPMENT, PROJECT NUMBER 85379 OUTPUT NUMBER 93049 AND 96643
FOR THE PERIOD 1 JANUARY 2015 TO 31 DECEMBER 2015**

PART 1 EXECUTIVE SUMMARY (Continued)

We look forward to discussing our Report with you and would be pleased to provide any further information or assistance which may be required.

Yours faithfully,

Deloitte & Touche

Certified Public Accountants (Kenya)

Nairobi, Kenya

23 August 2016

Director
Office of Audit and Investigations

Dear Sir,

PART 2 FINANCIAL AUDIT REPORTS

2.1 Report of independent auditors' to UNDP Somalia programme on the combined delivery report and fund utilization statement

We have audited the accompanying Combined Delivery Report (CDR) and Funds Utilization statement ("the statement") of the UNDP project no 85379, Institutional Capacity Development for the period 1 January 2015 to 31 December 2015 (appendix 1).

Management is responsible for the preparation of the statement for Institutional Capacity Development project and for such internal control as management determines is necessary to enable the preparation of a statement that is free from material misstatement, whether due to fraud or error.

Our responsibility is to express an opinion on the statement based on our audit. We conducted our audit in accordance with the International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the statement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the project's preparation of the statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the project's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

2.1 Report of independent auditors' to UNDP Somalia programme on the combined delivery report and fund utilization statement (Continued)

In our opinion, the attached combined delivery report (CDR) and funds utilization statement present fairly, in all material respects, the expenses of US\$ 3,381,013 (note 2.3.4) incurred by the project Institutional Capacity Development for the period 1 January 2015 to 31 December 2015 in accordance with UNDP accounting policies and in conformity with the basis of accounting described in note 2.3 of the report. and were: (i) in conformity with the approved project budgets; (ii) for the approved purposes of the project; (iii) in compliance with the relevant regulations and rules, policies and procedures of UNDP; and (iv) supported by properly approved vouchers and other supporting documents.

Deloitte & Touche

Certified Public Accountants (Kenya)

Nairobi, Kenya

23 August 2016

Director
Office of Audit and Investigations

Dear Sir,

2.2 Report of independent auditors' to UNDP Somalia programme on the statement of fixed assets

We have audited the accompanying Statement of Fixed Assets ("the statement") of the UNDP project number 85379, Institutional Capacity Development as at 31 December 2015.

Management is responsible for the preparation of the statement for Institutional Capacity Development - project and for such internal control as management determines is necessary to enable the preparation of the statement that is free from material misstatement, whether due to fraud or error.

Our responsibility is to express an opinion on the statement based on our audit. We conducted our audit in accordance with the International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the statement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the project's preparation of the schedule in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the project's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

In our opinion, the attached Statement of Assets presents fairly, in all material respects, the balance of inventory of the UNDP project No 85379, Institutional Capacity Development for the period 1 January 2015 to 31 December 2015 amounting to US\$ 18,656 as at 31 December 2015 in accordance with UNDP accounting policies.

Deloitte & Touche

Certified Public Accountants (Kenya)

Nairobi, Kenya

23 August 2016

REPORT ON THE FINANCIAL AUDIT OF THE UNITED NATIONS DEVELOPMENT PROGRAMME SOMALIA DIRECTLY IMPLEMENTED PROJECT, INSTITUTIONAL CAPACITY DEVELOPMENT, PROJECT NUMBER 85379 OUTPUT NUMBER 93049 AND 96643 FOR THE PERIOD 1 JANUARY 2015 TO 31 DECEMBER 2015

2.3 Notes to the project financial statements

2.3.1 Basis of accounting

The project financial statements are prepared in accordance with generally acceptable accounting principles (GAAP) and UNDP financial rules and regulations.

2.3.2 Expenditure

Expenses as included in the combined delivery report and funds utilization statement are recognized when the goods or services have been received by UNDP.

2.3.3 Currency

Items included in the project's financial statements are measured using United States dollar (US\$) which is both the functional and presentation currency.

2.3.4 Summary of expenses

A summary of expenses has been shown below:

	Output 93049 US\$	Output 96643 US\$	Total US\$	Note
UNDP Somalia expenses audited	2,003,073	1,377,940	3,381,013	
UNDP Somalia expenses not audited	839,580	68,268	907,848	(a)
Government expenditure	488,068	600,050	1,088,118	(b)
Total amount as per CDR	3,330,721	2,046,258	5,376,979	
			Appendix 1	

(a) This amount relates to salaries processed and approved in locations outside UNDP Somalia. These supporting documentation are not retained at the level of the UNDP country office hence they were not within the scope of the audit as per the audit terms of reference.

(b) The amount relates to government expenditure that was not within the scope of the audit as per the audit terms of reference.

2.3.5 Outstanding NEX Advances

This represents advances made to the implementing partner but not expensed as at the reporting date and are held in the implementing partner's bank account(s). Outstanding NEX advances as at period end amounted to US\$ 34,700 as per appendix 1.

2.3.6 Fixed assets

Tangible assets purchased during the year at a cost of US\$ 1,500 and above and match UNDP's use and control principle are recorded in ATLAS, capitalisation is done and depreciation charged as expense within the reporting period.

2.3.7 Commitments

This represents a legal and financial obligation arising from a contract, agreement, or other form of undertaking by UNDP or based on a liability recognized by UNDP against the resources of the period. Outstanding NEX advances as at period end amounted to US\$ 5,075 as per appendix 1.

3.2 Status of implementation of prior period recommendations

Issue	Recommendation	Management comments	Status
Advances recorded as expenditure It was noted that advances paid to implementing partners were recorded as expenditure at the point of making the advance rather than upon receipt of supporting documentation for cash incurred.	Cash transfers paid to responsible parties should be first recorded as advances and expensed when accounted for with satisfactory financial reports and supporting documents that were verified.	The country office accepts the finding. The country office management has already taken action, later in 2014, to ensure that all payments to government under letters of agreement are reflected as advances in Atlas. The Country Office management also takes note of supporting documents provided for the two referenced vouchers. The management has been advised by the project staff that in both cases the project identified the documents as being lost while they were in transition from Mogadishu to the Nairobi support office. The CO will implement improved filing systems for project documentation to prevent this in future.	Implemented.

**APPENDIX 1 COMBINED DELIVERY REPORT AND FUND UTILISATION STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2015**

DELOITTE & TOUCHE
"FOR IDENTIFICATION PURPOSES"



Combined Delivery Report by Activity

UN Development Programme
Report ID: unglcdrb

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Selection Criteria :

Business Unit : SOM10
Period : Jan-Dec (2015)
Selected Project Id : 00085379
Selected Fund Code : ALL
Selected Dept. IDs : ALL
Selected Outputs : ALL

Project Id : 00085379 Institutional Capacity Develop	Period :	Jan-Dec (2015)	
Output # : 00093049 Strengthening Inst Performance	Impl. Partner :	99999 UNDP	
	Location :	UNDP Somalia	
	Govt Exp	UNDP Exp	UN Agencies Exp
			Total Exp

Activity : ()

Fund : 04000 (Core Programme, UNU Centre)

72405 - Acquisition of Communic Equip	0.00	2,746.19	0.00	2,746.19
77630 - Dep Exp Owned - ITC	0.00	1,527.86	0.00	1,527.86

Total for Fund 04000	0.00	4,274.05	0.00	4,274.05
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Total for Activity	0.00	4,274.05	0.00	4,274.05
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Activity : ACTIVITY1 (Priority Inst Capacity gaps)

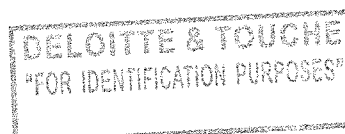
Fund : 04000 (Core Programme, UNU Centre)

71205 - Intl Consultants-Sht Term-Tech	0.00	135.00	0.00	135.00
71305 - Local Consult.-Sht Term-Tech	0.00	18,356.50	0.00	18,356.50
71310 - Local Consult.-Short Term-Supp	0.00	3,500.00	0.00	3,500.00
71315 - LICA Partner personel	0.00	-23,000.00	0.00	-23,000.00
71605 - Travel Tickets-International	0.00	1,321.00	0.00	1,321.00
71610 - Travel Tickets-Local	0.00	1,640.00	0.00	1,640.00
71620 - Daily Subsistence Allow-Local	0.00	5,026.65	0.00	5,026.65
71625 - Daily Subsist Allow-Mtg Partic	0.00	0.00	0.00	0.00
72145 - Svc Co-Training and Educ Serv	0.00	0.00	0.00	0.00
72165 - Svc Co-Social Svcs, Social Sci	0.00	0.00	0.00	0.00
72215 - Transporation Equipment	0.00	8,677.31	0.00	8,677.31
72399 - Other Materials and Goods	0.00	0.00	0.00	0.00
72505 - Stationery & other Office Supp	0.00	678.90	0.00	678.90
72715 - Hospitality Catering	0.00	0.00	0.00	0.00
73115 - Moving Expenses	0.00	0.00	0.00	0.00
73405 - Rental & Maint-Other Office Eq	0.00	181.25	0.00	181.25
74225 - Other Media Costs	0.00	4,086.92	0.00	4,086.92
74505 - Insurance	0.00	0.00	0.00	0.00
74510 - Bank Charges	0.00	-101.14	0.00	-101.14
74525 - Sundry	0.00	0.00	0.00	0.00
75110 - Facilities & Admin - Services	0.00	750.00	0.00	750.00
75709 - Learning - training of counter	0.00	0.00	0.00	0.00

Total for Fund 04000	0.00	21,252.39	0.00	21,252.39
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Fund : 30000 (PROGRAMME COST SHARING)

71305 - Local Consult.-Sht Term-Tech	0.00	62,000.00	0.00	62,000.00
71310 - Local Consult.-Short Term-Supp	0.00	53,500.00	0.00	53,500.00
72445 - Common Services-Communications	0.00	1,758.16	0.00	1,758.16
72505 - Stationery & other Office Supp	0.00	82.00	0.00	82.00





Project Id : 00085379 Institutional Capacity Develop	Period : Jan-Dec (2015)
Output # : 00093049 Strengthening Inst Performance	Impl. Partner : 99999 UNDP
	Location : UNDP Somalia

	Govt Exp	UNDP Exp	UN Agencies Exp	Total Exp
73505 - Reimb to UNDP for Supp Svcs	0.00	6,467.42	0.00	6,467.42
74105 - Management and Reporting Svcs	0.00	1,740.75	0.00	1,740.75
74510 - Bank Charges	0.00	2,007.39	0.00	2,007.39
74525 - Sundry	0.00	0.00	0.00	0.00
74598 - Direct Project Costs - GOE	0.00	5,327.21	0.00	5,327.21
75105 - Facilities & Admin - Implement	0.00	113.60	0.00	113.60
Total for Fund 30000	0.00	132,996.53	0.00	132,996.53
Fund : 30079 (EUROPEAN COMMISSION)				
72165 - Svc Co-Social Svcs, Social Sci	0.00	715.00	0.00	715.00
72220 - Furniture	0.00	23,090.00	0.00	23,090.00
73505 - Reimb to UNDP for Supp Svcs	0.00	1,332.19	0.00	1,332.19
74510 - Bank Charges	0.00	416.57	0.00	416.57
75105 - Facilities & Admin - Implement	0.00	1,788.76	0.00	1,788.76
Total for Fund 30079	0.00	27,342.52	0.00	27,342.52
Total for Activity ACTIVITY1	0.00	181,591.44	0.00	181,591.44
Activity : ACTIVITY3 (Updated CSM policy, framework)				
Fund : 04000 (Core Programme, UNU Centre)				
71205 - Intl Consultants-Sht Term-Tech	0.00	32,361.89	0.00	32,361.89
71620 - Daily Subsistence Allow-Local	0.00	7,257.40	0.00	7,257.40
Total for Fund 04000	0.00	39,619.29	0.00	39,619.29
Fund : 30079 (EUROPEAN COMMISSION)				
71205 - Intl Consultants-Sht Term-Tech	0.00	204,596.65	0.00	204,596.65
71305 - Local Consult.-Sht Term-Tech	0.00	5,335.00	0.00	5,335.00
72445 - Common Services-Communications	0.00	2,954.07	0.00	2,954.07
73505 - Reimb to UNDP for Supp Svcs	0.00	1,725.05	0.00	1,725.05
74105 - Management and Reporting Svcs	0.00	2,924.82	0.00	2,924.82
74510 - Bank Charges	0.00	80.01	0.00	80.01
74525 - Sundry	0.00	0.00	0.00	0.00
74598 - Direct Project Costs - GOE	0.00	8,950.82	0.00	8,950.82
75105 - Facilities & Admin - Implement	0.00	15,859.65	0.00	15,859.65
Total for Fund 30079	0.00	242,426.07	0.00	242,426.07
Total for Activity ACTIVITY3	0.00	282,045.36	0.00	282,045.36
Activity : ACTIVITY4 (Approved Gvt training policy)				
Fund : 04000 (Core Programme, UNU Centre)				





UN Development Programme
Report ID: ungcldrb

Combined Delivery Report by Activity

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Project Id : 00085379 Institutional Capacity Develop	Period : Jan-Dec (2015)
Output # : 00093049 Strengthening Inst Performance	Impl. Partner : 99999 UNDP
	Location : UNDP Somalia

	Govt Exp	UNDP Exp	UN Agencies Exp	Total Exp
62335 - Hazard Duty Station Allow-IP	0.00	- 2,389.07	0.00	- 2,389.07
63365 - Special Oper Living Allow-IP	0.00	- 5,400.00	0.00	- 5,400.00
71205 - Intl Consultants-Sht Term-Tech	0.00	- 0.18	0.00	- 0.18
71615 - Daily Subsistence Allow-Intl	0.00	1,796.00	0.00	1,796.00
71620 - Daily Subsistence Allow-Local	0.00	4,592.93	0.00	4,592.93
74599 - UNDP cost recovery chrgs-Bills	0.00	137.46	0.00	137.46
Total for Fund 04000	0.00	- 1,262.86	0.00	- 1,262.86
Fund : 30000 (PROGRAMME COST SHARING)				
71205 - Intl Consultants-Sht Term-Tech	0.00	42,453.75	0.00	42,453.75
72445 - Common Services-Communications	0.00	540.31	0.00	540.31
73505 - Reimb to UNDP for Supp Svcs	0.00	2,334.96	0.00	2,334.96
74105 - Management and Reporting Svcs	0.00	534.96	0.00	534.96
74525 - Sundry	0.00	0.00	0.00	0.00
74598 - Direct Project Costs - GOE	0.00	1,637.13	0.00	1,637.13
75105 - Facilities & Admin - Implement	0.00	1.93	0.00	1.93
Total for Fund 30000	0.00	47,503.04	0.00	47,503.04
Total for Activity ACTIVITY4	0.00	46,240.18	0.00	46,240.18
Activity : ACTIVITY5 (Priority min/agencies capacity)				
Fund : 04000 (Core Programme, UNU Centre)				
71205 - Intl Consultants-Sht Term-Tech	0.00	16,806.63	0.00	16,806.63
71305 - Local Consult.-Sht Term-Tech	0.00	8,142.00	0.00	8,142.00
71620 - Daily Subsistence Allow-Local	0.00	0.00	0.00	0.00
72145 - Svc Co-Training and Educ Serv	0.00	935.00	0.00	935.00
72311 - Fuel, petroleum and other oils	0.00	74.45	0.00	74.45
74210 - Printing and Publications	0.00	0.00	0.00	0.00
74510 - Bank Charges	0.00	97.82	0.00	97.82
75110 - Facilities & Admin - Services	0.00	0.00	0.00	0.00
75705 - Learning costs	0.00	0.00	0.00	0.00
75709 - Learning - training of counter	0.00	0.00	0.00	0.00
Total for Fund 04000	0.00	26,055.90	0.00	26,055.90
Fund : 30000 (PROGRAMME COST SHARING)				
71205 - Intl Consultants-Sht Term-Tech	0.00	108,417.74	0.00	108,417.74
71305 - Local Consult.-Sht Term-Tech	0.00	12,975.00	0.00	12,975.00
71620 - Daily Subsistence Allow-Local	0.00	3,237.21	0.00	3,237.21
72165 - Svc Co-Social Svcs, Social Sci	0.00	1,664.00	0.00	1,664.00
72445 - Common Services-Communications	0.00	1,864.71	0.00	1,864.71
72505 - Stationery & other Office Supp	0.00	260.60	0.00	260.60
73505 - Reimb to UNDP for Supp Svcs	0.00	7,076.39	0.00	7,076.39
74105 - Management and Reporting Svcs	0.00	1,846.25	0.00	1,846.25
74210 - Printing and Publications	0.00	546.18	0.00	546.18
74510 - Bank Charges	0.00	219.55	0.00	219.55

DELOITTE & TOUCHE
"FOR IDENTIFICATION PURPOSES"



Project Id : 00085379 Institutional Capacity Develop	Period :	Jan-Dec (2015)		
Output # : 00093049 Strengthening Inst Performance	Impl. Partner :	99999 UNDP		
	Location :	UNDP Somalia		
	Govt Exp	UNDP Exp	UN Agencies Exp	Total Exp

74525 - Sundry	0.00	0.00	0.00	0.00
74598 - Direct Project Costs - GOE	0.00	5,650.08	0.00	5,650.08
75105 - Facilities & Admin - Implement	0.00	289.00	0.00	289.00
75110 - Facilities & Admin - Services	0.00	30.40	0.00	30.40
75705 - Learning costs	0.00	800.00	0.00	800.00
75709 - Learning - training of counter	0.00	541.43	0.00	541.43

Total for Fund 30000	0.00	145,418.54	0.00	145,418.54
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Fund : 30079 (EUROPEAN COMMISSION)

71205 - Intl Consultants-Sht Term-Tech	0.00	58,098.35	0.00	58,098.35
71615 - Daily Subsistence Allow-Intl	0.00	213.15	0.00	213.15
71620 - Daily Subsistence Allow-Local	0.00	1,002.00	0.00	1,002.00
72120 - Svc Co-Trade and Business Serv	0.00	1,301.02	0.00	1,301.02
72125 - Svc Co-Studies & Research Serv	0.00	23,859.55	0.00	23,859.55
72155 - Svc Co-Public Admin, Politics	0.00	69,670.60	0.00	69,670.60
72215 - Transporation Equipment	0.00	76,062.35	0.00	76,062.35
72220 - Furniture	0.00	2,436.00	0.00	2,436.00
72405 - Acquisition of Communic Equip	0.00	34,841.54	0.00	34,841.54
72425 - Mobile Telephone Charges	0.00	2,345.64	0.00	2,345.64
72445 - Common Services-Communications	0.00	3,900.83	0.00	3,900.83
72615 - Micro Capital Grants-Other	28,000.00	0.00	0.00	28,000.00
73505 - Reimb to UNDP for Supp Srvs	0.00	1,491.48	0.00	1,491.48
74105 - Management and Reporting Srvs	0.00	3,862.20	0.00	3,862.20
74505 - Insurance	0.00	50.00	0.00	50.00
74510 - Bank Charges	0.00	149.59	0.00	149.59
74525 - Sundry	0.00	0.00	0.00	0.00
74598 - Direct Project Costs - GOE	0.00	11,819.50	0.00	11,819.50
75105 - Facilities & Admin - Implement	0.00	22,337.26	0.00	22,337.26
76125 - Realized Loss	0.00	0.01	0.00	0.01

Total for Fund 30079	28,000.00	313,441.07	0.00	341,441.07
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Total for Activity ACTIVITY5	28,000.00	484,915.51	0.00	512,915.51
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Activity : ACTIVITY6 (Gvt manage policy development)

Fund : 04000 (Core Programme, UNU Centre)

71205 - Intl Consultants-Sht Term-Tech	0.00	5,460.00	0.00	5,460.00
71605 - Travel Tickets-International	0.00	1,816.00	0.00	1,816.00
71610 - Travel Tickets-Local	0.00	0.00	0.00	0.00
71620 - Daily Subsistence Allow-Local	0.00	0.00	0.00	0.00
71625 - Daily Subslst Allow-Mtg Partic	0.00	4,387.47	0.00	4,387.47
74215 - Promotional Materials and Dist	0.00	0.00	0.00	0.00
74510 - Bank Charges	0.00	1.93	0.00	1.93
74525 - Sundry	0.00	- 1.93	0.00	- 1.93
75708 - Learning - subcontracts	0.00	0.00	0.00	0.00

Total for Fund 04000	0.00	11,663.47	0.00	11,663.47
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DELOITTE & TOUCHE
"FOR IDENTIFICATION PURPOSES"



Project Id : 00085379 Institutional Capacity Develop	Period :	Jan-Dec (2015)
Output # : 00093049 Strengthening Inst Performance	Impl. Partner :	99999 UNDP
	Location :	UNDP Somalia

Fund : 30000 (PROGRAMME COST SHARING)

71205 - Intl Consultants-Sht Term-Tech	0.00	101,054.92	0.00	101,054.92
71605 - Travel Tickets-International	0.00	500.00	0.00	500.00
73505 - Reimb to UNDP for Supp Svcs	0.00	5,585.52	0.00	5,585.52
75105 - Facilities & Admin - Implement	0.00	425.99	0.00	425.99

Total for Fund 30000	0.00	107,566.43	0.00	107,566.43
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Fund : 30079 (EUROPEAN COMMISSION)

72165 - Svc Co-Social Svcs, Social Sci	- 191,852.72	0.00	0.00	- 191,852.72
75105 - Facilities & Admin - Implement	0.00	- 13,429.69	0.00	- 13,429.69

Total for Fund 30079	- 191,852.72	- 13,429.69	0.00	- 205,282.41
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Total for Activity ACTIVITY6	- 191,852.72	105,800.21	0.00	- 86,052.51
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Activity : ACTIVITY7 (Min/agencies plan development)

Fund : 04000 (Core Programme, UNU Centre)

71205 - Intl Consultants-Sht Term-Tech	0.00	9,000.00	0.00	9,000.00
71305 - Local Consult.-Sht Term-Tech	0.00	2,667.50	0.00	2,667.50
71310 - Local Consult.-Short Term-Supp	0.00	22,683.75	0.00	22,683.75
71605 - Travel Tickets-International	0.00	0.00	0.00	0.00
71620 - Daily Subsistence Allow-Local	0.00	0.00	0.00	0.00
71630 - Shipment	0.00	0.00	0.00	0.00
72105 - Svc Co-Construction & Engineer	0.00	11,800.00	0.00	11,800.00
72165 - Svc Co-Social Svcs, Social Sci	286,280.22	- 92,844.50	0.00	193,435.72
72310 - Minerals, Mining & Metal Prdcts	0.00	0.00	0.00	0.00
72405 - Acquisition of Communic Equip	0.00	284.06	0.00	284.06
72615 - Micro Capital Grants-Other	233,345.76	- 233,345.76	0.00	0.00
73216 - Construction Cost	0.00	0.00	0.00	0.00
74105 - Management and Reporting Svcs	0.00	3,480.00	0.00	3,480.00
74210 - Printing and Publications	0.00	251.00	0.00	251.00
74510 - Bank Charges	0.00	268.32	0.00	268.32
74525 - Sundry	0.00	1,750.00	0.00	1,750.00
76135 - Realized Gain	0.00	0.00	0.00	0.00
77630 - Dep Exp Owned - ITC	0.00	- 284.06	0.00	- 284.06

Total for Fund 04000	519,625.98	- 274,289.69	0.00	245,336.29
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Fund : 30000 (PROGRAMME COST SHARING)

71205 - Intl Consultants-Sht Term-Tech	0.00	131,412.80	0.00	131,412.80
71305 - Local Consult.-Sht Term-Tech	0.00	43,170.00	0.00	43,170.00
71605 - Travel Tickets-International	0.00	8,338.00	0.00	8,338.00
71620 - Daily Subsistence Allow-Local	0.00	6,810.20	0.00	6,810.20
71625 - Daily Subsist Allow-Mtg Partic	0.00	1,324.00	0.00	1,324.00
71630 - Shipment	0.00	1,350.00	0.00	1,350.00
72145 - Svc Co-Training and Educ Serv	0.00	10,950.00	0.00	10,950.00

DELOITTE & TOUCHE
"FOR IDENTIFICATION PURPOSES"



Project Id : 00085379 Institutional Capacity Develop		Period :	Jan-Dec (2015)	
Output # : 00093049 Strengthening Inst Performance		Impl. Partner :	99999 UNDP	
		Location :	UNDP Somalia	
	Govt Exp	UNDP Exp	UN Agencies Exp	Total Exp

72165 - Svc Co-Social Svcs, Social Sci	0.00	760.00	0.00	760.00
72310 - Minerals, Mining & Metal Prdcts	0.00	84.57	0.00	84.57
72405 - Acquisition of Communic Equip	0.00	8,242.98	0.00	8,242.98
72445 - Common Services-Communications	0.00	3,342.59	0.00	3,342.59
73107 - Rent - Meeting Rooms	0.00	2,500.00	0.00	2,500.00
73216 - Construction Cost	0.00	105.71	0.00	105.71
73505 - Reimb to UNDP for Supp Svcs	0.00	12,104.40	0.00	12,104.40
74105 - Management and Reporting Svcs	0.00	3,309.50	0.00	3,309.50
74510 - Bank Charges	0.00	931.70	0.00	931.70
74525 - Sundry	0.00	0.00	0.00	0.00
74598 - Direct Project Costs - GOE	0.00	10,128.06	0.00	10,128.06
75105 - Facilities & Admin - Implement	0.00	271.55	0.00	271.55
75709 - Learning - training of counter	0.00	4,100.00	0.00	4,100.00
76135 - Realized Gain	0.00	-0.01	0.00	-0.01
Total for Fund 30000	0.00	249,236.05	0.00	249,236.05

Fund : 30079 (EUROPEAN COMMISSION)

71310 - Local Consult.-Short Term-Supp	0.00	12,000.00	0.00	12,000.00
71315 - LICA Partner personnel	0.00	23,000.00	0.00	23,000.00
71630 - Shipment	0.00	365.27	0.00	365.27
72105 - Svc Co-Construction & Engineer	0.00	360.00	0.00	360.00
72155 - Svc Co-Public Admin, Politics	0.00	290,992.35	0.00	290,992.35
72165 - Svc Co-Social Svcs, Social Sci	123,862.83	0.00	0.00	123,862.83
72445 - Common Services-Communications	0.00	6,393.30	0.00	6,393.30
72615 - Micro Capital Grants-Other	8,432.59	85,994.91	0.00	94,427.50
73115 - Moving Expenses	0.00	6,953.90	0.00	6,953.90
73505 - Reimb to UNDP for Supp Svcs	0.00	1,661.08	0.00	1,661.08
74105 - Management and Reporting Svcs	0.00	26,690.00	0.00	26,690.00
74510 - Bank Charges	0.00	3,485.35	0.00	3,485.35
74525 - Sundry	0.00	0.00	0.00	0.00
74598 - Direct Project Costs - GOE	0.00	19,371.70	0.00	19,371.70
75105 - Facilities & Admin - Implement	0.00	42,669.43	0.00	42,669.43
Total for Fund 30079	132,295.42	519,937.29	0.00	652,232.71

Total for Activity ACTIVITY7 **651,921.40** **494,883.65** **0.00** **1,146,805.05**

Activity : ACTIVITY8 (Project Management)

Fund : 04000 (Core Programme, UNU Centre)

61305 - Salaries - IP Staff	0.00	55,449.51	0.00	55,449.51
61310 - Post Adjustment - IP Staff	0.00	27,154.76	0.00	27,154.76
62225 - Hazard Duty Station Allow-GS	0.00	0.00	0.00	0.00
62305 - Dependency Allowances-IP Staff	0.00	1,708.58	0.00	1,708.58
62310 - Contrib to Jt Staff Pens Fd-IP	0.00	12,683.70	0.00	12,683.70
62315 - Contrib. to medical, social In	0.00	1,183.11	0.00	1,183.11
62320 - Mobility, Hardship, Non-remova	0.00	11,518.34	0.00	11,518.34
62330 - Rental Supplements - IP Staff	0.00	86.04	0.00	86.04
62335 - Hazard Duty Station Allow-IP	0.00	10,121.64	0.00	10,121.64

DELOITTE & TOUCHE
"FOR IDENTIFICATION PURPOSES"



Project Id : 00085379 Institutional Capacity Develop		Period : Jan-Dec (2015)		
Output # : 00093049 Strengthening Inst Performance		Impl. Partner : 99999 UNDP		
		Location : UNDP Somalia		
	Govt Exp	UNDP Exp	UN Agencies Exp	Total Exp
62340 - Annual Leave Expense - IP	0.00	- 16,499.77	0.00	- 16,499.77
63330 - Ed Grt Incl Trvl&Allow-IP Stf	0.00	20,418.00	0.00	20,418.00
63335 - Home Leave Trvl & Allow-IP Stf	0.00	- 219.66	0.00	- 219.66
63340 - Proc trips/Rest & Recup-IP Stf	0.00	0.00	0.00	0.00
63360 - Medical Exams(incl Pre-empl)	0.00	437.00	0.00	437.00
63365 - Special Oper Living Allow-IP	0.00	12,983.34	0.00	12,983.34
63520 - Personal Security Measures	0.00	2,413.57	0.00	2,413.57
63530 - Contribution to EOS Benefits	0.00	5,060.65	0.00	5,060.65
63535 - Contribution to Security	0.00	3,041.10	0.00	3,041.10
63540 - Contribution to Training	0.00	1,619.39	0.00	1,619.39
63545 - Contribution to ICT	0.00	2,024.26	0.00	2,024.26
63550 - Contributions to MAIP	0.00	539.81	0.00	539.81
63555 - Contribution to UN JFA	0.00	4,048.51	0.00	4,048.51
63560 - Contributions to Appendix D	0.00	404.87	0.00	404.87
64306 - Appointment-Ticket Costs	0.00	9,245.00	0.00	9,245.00
64307 - Appointment-Subsistence Allow	0.00	12,600.00	0.00	12,600.00
64308 - Appointments-Lump Sum	0.00	20,225.46	0.00	20,225.46
64309 - Appointment-Shipments	0.00	19,800.00	0.00	19,800.00
65115 - Contributions to ASHI Reserve	0.00	12,066.96	0.00	12,066.96
65135 - Payroll Mgt Cost Recovery ATLA	0.00	862.70	0.00	862.70
71205 - Intl Consultants-Sht Term-Tech	0.00	4,800.00	0.00	4,800.00
71405 - Service Contracts-Individuals	0.00	87,024.49	0.00	87,024.49
71410 - MAIP Premium SC	0.00	304.13	0.00	304.13
71415 - Contribution to Security SC	0.00	4,503.86	0.00	4,503.86
71505 - UN Volunteers-Stipend & Allow	0.00	24,508.04	0.00	24,508.04
71510 - UNV Settling-In-Grant	0.00	9,125.00	0.00	9,125.00
71520 - UNV-Language Allowance	0.00	816.66	0.00	816.66
71525 - UNV-Hazard Pay	0.00	7,333.34	0.00	7,333.34
71535 - UNV-Medical Insurance	0.00	1,386.43	0.00	1,386.43
71540 - UNV-Global Charges	0.00	1,283.88	0.00	1,283.88
71541 - UNVs-Contribution to security	0.00	957.66	0.00	957.66
71545 - UNV-Home Leave Travel & Allowa	0.00	58.66	0.00	58.66
71550 - UNV-Resettlement Allowance	0.00	1,992.51	0.00	1,992.51
71560 - UNV-Intl Appoint/Sep incl Trvl	0.00	4,000.00	0.00	4,000.00
71590 - UNV Development Effectiveness	0.00	5,346.88	0.00	5,346.88
71605 - Travel Tickets-International	0.00	42,561.58	0.00	42,561.58
71610 - Travel Tickets-Local	0.00	1,705.45	0.00	1,705.45
71615 - Daily Subsistence Allow-Intl	0.00	16,033.73	0.00	16,033.73
71620 - Daily Subsistence Allow-Local	0.00	54,775.79	0.00	54,775.79
71625 - Daily Subsist Allow-Mtg Partic	0.00	101.75	0.00	101.75
71635 - Travel - Other	0.00	400.00	0.00	400.00
72120 - Svc Co-Trade and Business Serv	0.00	986.00	0.00	986.00
72125 - Svc Co-Studies & Research Serv	0.00	228.98	0.00	228.98
72215 - Transportation Equipment	0.00	2,864.52	0.00	2,864.52
72220 - Furniture	0.00	2,089.00	0.00	2,089.00
72415 - Courier Charges	0.00	62.07	0.00	62.07
72425 - Mobile Telephone Charges	0.00	474.88	0.00	474.88
72440 - Connectivity Charges	0.00	1,793.15	0.00	1,793.15
72445 - Common Services-Communications	0.00	502.17	0.00	502.17
72505 - Stationery & other Office Supp	0.00	808.58	0.00	808.58
72705 - Hospitality-Special Events	0.00	0.00	0.00	0.00
72715 - Hospitality Catering	0.00	0.00	0.00	0.00
72805 - Acquis of Computer Hardware	0.00	104.60	0.00	104.60
72815 - Inform Technology Supplies	0.00	31,928.00	0.00	31,928.00

DELOITTE & TOUCHE
"FOR IDENTIFICATION PURPOSES"



Project Id : 00085379 Institutional Capacity Develop	Period :	Jan-Dec (2015)		
Output # : 00093049 Strengthening Inst Performance	Impl. Partner :	99999 UNDP		
	Location :	UNDP Somalia		
	Govt Exp	UNDP Exp	UN Agencies Exp	Total Exp

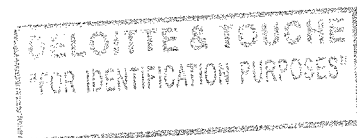
73107 - Rent - Meeting Rooms	0.00	0.00	0.00	0.00
73125 - Common Services-Premises	0.00	53,762.18	0.00	53,762.18
73410 - Maint, Oper of Transport Equip	0.00	-468.14	0.00	-468.14
74120 - Capacity Assessment	0.00	21,802.00	0.00	21,802.00
74210 - Printing and Publications	0.00	0.00	0.00	0.00
74510 - Bank Charges	0.00	502.62	0.00	502.62
74515 - Claims and Adjustments	0.00	78.04	0.00	78.04
74525 - Sundry	0.00	456.97	0.00	456.97
74598 - Direct Project Costs - GOE	0.00	199,688.09	0.00	199,688.09
74599 - UNDP cost recovery chrgs-Bills	0.00	95.90	0.00	95.90
74710 - Land Transport	0.00	0.00	0.00	0.00
75705 - Learning costs	0.00	2,190.00	0.00	2,190.00
76125 - Realized Loss	0.00	0.00	0.00	0.00
76135 - Realized Gain	0.00	-5.48	0.00	-5.48
Total for Fund 04000	0.00	819,940.84	0.00	819,940.84

Fund : 30000 (PROGRAMME COST SHARING)

61305 - Salaries - IP Staff	0.00	13,900.20	0.00	13,900.20
61310 - Post Adjustment - IP Staff	0.00	9,130.92	0.00	9,130.92
62305 - Dependency Allowances-IP Staff	0.00	488.16	0.00	488.16
62310 - Contrib to Jt Staff Pens Fd-IP	0.00	15,489.04	0.00	15,489.04
62315 - Contrib. to medical, social in	0.00	619.95	0.00	619.95
62320 - Mobility, Hardship, Non-remova	0.00	6,049.63	0.00	6,049.63
62335 - Hazard Duty Station Allow-IP	0.00	2,787.80	0.00	2,787.80
62340 - Annual Leave Expense - IP	0.00	1,376.61	0.00	1,376.61
63365 - Special Oper Living Allow-IP	0.00	2,906.00	0.00	2,906.00
63530 - Contribution to EOS Benefits	0.00	149.70	0.00	149.70
63535 - Contribution to Security	0.00	1,297.45	0.00	1,297.45
63540 - Contribution to Training	0.00	47.91	0.00	47.91
63545 - Contribution to ICT	0.00	59.88	0.00	59.88
63550 - Contributions to MAIP	0.00	15.97	0.00	15.97
63555 - Contribution to UN JFA	0.00	119.76	0.00	119.76
63560 - Contributions to Appendix D	0.00	11.98	0.00	11.98
65115 - Contributions to ASH/ Reserve	0.00	319.37	0.00	319.37
65135 - Payroll Mgt Cost Recovery ATLA	0.00	32.19	0.00	32.19
71405 - Service Contracts-Individuals	0.00	17,300.22	0.00	17,300.22
71605 - Travel Tickets-International	0.00	2,326.20	0.00	2,326.20
71620 - Daily Subsistence Allow-Local	0.00	18,700.00	0.00	18,700.00
72445 - Common Services-Communications	0.00	1,065.55	0.00	1,065.55
73125 - Common Services-Premises	0.00	14,520.14	0.00	14,520.14
73505 - Reimb to UNDP for Supp Srvs	0.00	6,064.26	0.00	6,064.26
74105 - Management and Reporting Srvs	0.00	1,055.00	0.00	1,055.00
74110 - Audit Fees	0.00	2,610.25	0.00	2,610.25
74525 - Sundry	0.00	0.00	0.00	0.00
74598 - Direct Project Costs - GOE	0.00	3,228.62	0.00	3,228.62
75105 - Facilities & Admin - Implement	0.00	3,377.70	0.00	3,377.70
Total for Fund 30000	0.00	125,050.46	0.00	125,050.46

Fund : 30079 (EUROPEAN COMMISSION)

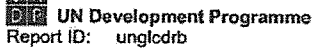
61305 - Salaries - IP Staff	0.00	76,363.45	0.00	76,363.45
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Project id : 00085379 Institutional Capacity Develop		Period : Jan-Dec (2015)		
Output # : 00093049 Strengthening Inst Performance		Impl. Partner : 99999 UNDP		
		Location : UNDP Somalia		
	Govt Exp	UNDP Exp	UN Agencies Exp	Total Exp
61310 - Post Adjustment - IP Staff	0.00	32,058.32	0.00	32,058.32
62305 - Dependency Allowances-IP Staff	0.00	3,039.82	0.00	3,039.82
62310 - Contrib to Jt Staff Pens Fd-IP	0.00	12,835.10	0.00	12,835.10
62315 - Contrib. to medical, social in	0.00	1,614.76	0.00	1,614.76
62320 - Mobility, Hardship, Non-remova	0.00	16,260.35	0.00	16,260.35
62330 - Rental Supplements - IP Staff	0.00	2,094.75	0.00	2,094.75
62335 - Hazard Duty Station Allow-IP	0.00	2,546.85	0.00	2,546.85
62340 - Annual Leave Expense - IP	0.00	- 1,139.92	0.00	- 1,139.92
63330 - Ed Grt Incl Trvl&Allow-IP Stf	0.00	6,781.84	0.00	6,781.84
63335 - Home Leave Trvl & Allow-IP Stf	0.00	1,233.34	0.00	1,233.34
63365 - Special Oper Living Allow-IP	0.00	8,781.37	0.00	8,781.37
63530 - Contribution to EOS Benefits	0.00	2,413.47	0.00	2,413.47
63535 - Contribution to Security	0.00	6,584.60	0.00	6,584.60
63540 - Contribution to Training	0.00	772.31	0.00	772.31
63545 - Contribution to ICT	0.00	965.38	0.00	965.38
63550 - Contributions to MAIP	0.00	257.44	0.00	257.44
63555 - Contribution to UN JFA	0.00	1,930.76	0.00	1,930.76
63560 - Contributions to Appendix D	0.00	193.09	0.00	193.09
64308 - Appointments-Lump Sum	0.00	- 6,363.19	0.00	- 6,363.19
65115 - Contributions to ASHI Reserve	0.00	5,148.94	0.00	5,148.94
65135 - Payroll Mgt Cost Recovery ATLA	0.00	418.47	0.00	418.47
71410 - MAIP Premium SC	0.00	56.69	0.00	56.69
71415 - Contribution to Security SC	0.00	863.87	0.00	863.87
71505 - UN Volunteers-Stipend & Allow	0.00	5,717.08	0.00	5,717.08
71520 - UNV-Language Allowance	0.00	150.00	0.00	150.00
71525 - UNV-Hazard Pay	0.00	2,000.00	0.00	2,000.00
71535 - UNV-Medical Insurance	0.00	242.07	0.00	242.07
71540 - UNV-Global Charges	0.00	279.36	0.00	279.36
71541 - UNVs-Contribution to security	0.00	454.03	0.00	454.03
71545 - UNV-Home Leave Travel & Allowa	0.00	16.00	0.00	16.00
71550 - UNV-Resettlement Allowance	0.00	462.83	0.00	462.83
71590 - UNV Development Effectiveness	0.00	1,280.00	0.00	1,280.00
71605 - Travel Tickets-International	0.00	6,878.00	0.00	6,878.00
71620 - Daily Subsistence Allow-Local	0.00	40,916.40	0.00	40,916.40
72425 - Mobile Telephone Charges	0.00	177.00	0.00	177.00
72445 - Common Services-Communications	0.00	1,470.46	0.00	1,470.46
73125 - Common Services-Premises	0.00	29,040.28	0.00	29,040.28
73505 - Reimb to UNDP for Supp Srvs	0.00	5,104.98	0.00	5,104.98
74105 - Management and Reporting Srvs	0.00	1,455.90	0.00	1,455.90
74110 - Audit Fees	0.00	2,610.25	0.00	2,610.25
74525 - Sundry	0.00	0.00	0.00	0.00
74598 - Direct Project Costs - GOE	0.00	4,455.49	0.00	4,455.49
75105 - Facilities & Admin - Implement	0.00	19,489.54	0.00	19,489.54
76135 - Realized Gain	0.00	0.00	0.00	0.00
Total for Fund 30079	0.00	297,911.53	0.00	297,911.53
Total for Activity ACTIVITY8	0.00	1,242,902.83	0.00	1,242,902.83
Total for Output : 00093049	488,068.68	2,842,653.23	0.00	3,330,721.91

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"FOR IDENTIFICATION PURPOSES"



Page 10 of 15
Run Time: 17-02-2016 20:02

72130 - Svc Co-Transportation Services	0.00	24,960.00	0.00	24,960.00
72165 - Svc Co-Social Svcs, Social Sci	0.00	1,825.00	0.00	1,825.00
72425 - Mobile Telephone Charges	0.00	10.83	0.00	10.83
72505 - Stationery & other Office Supp	0.00	2,210.00	0.00	2,210.00
74510 - Bank Charges	0.00	497.32	0.00	497.32
75105 - Facilities & Admin - Implement	0.00	2,065.22	0.00	2,065.22

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Project Id : 00085379 Institutional Capacity Develop	Period :	Jan-Dec (2015)		
Output # : 00096643 SOM Capacity Development (SIP)	Impl. Partner :	99999 UNDP		
	Location :	UNDP Somalia		
	Govt Exp	UNDP Exp	UN Agencies Exp	Total Exp

Total for Fund 30000	0.00	31,568.37	0.00	31,568.37
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Total for Activity ACTIVITY4	0.00	31,568.37	0.00	31,568.37
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Activity : ACTIVITY5 (Gender mainstreaming)

Fund : 30000 (PROGRAMME COST SHARING)

72165 - Svc Co-Social Svcs, Social Sci	0.00	0.00	0.00	0.00
74510 - Bank Charges	0.00	307.50	0.00	307.50
75105 - Facilities & Admin - Implement	0.00	21.53	0.00	21.53
Total for Fund 30000	0.00	329.03	0.00	329.03

Total for Activity ACTIVITY5	0.00	329.03	0.00	329.03
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Activity : ACTIVITY6 (Aid Coord dev planning & M&E)

Fund : 30000 (PROGRAMME COST SHARING)

71205 - Intl Consultants-Sht Term-Tech	0.00	10,859.04	0.00	10,859.04
71305 - Local Consult.-Sht Term-Tech	0.00	24,817.00	0.00	24,817.00
71310 - Local Consult.-Short Term-Supp	0.00	66,500.00	0.00	66,500.00
71630 - Shipment	0.00	2,970.20	0.00	2,970.20
72125 - Svc Co-Studies & Research Serv	0.00	3,298.00	0.00	3,298.00
72130 - Svc Co-Transportation Services	0.00	0.00	0.00	0.00
72145 - Svc Co-Training and Educ Serv	0.00	2,334.50	0.00	2,334.50
72165 - Svc Co-Social Svcs, Social Sci	581,750.00	58,771.42	0.00	640,521.42
72220 - Furniture	0.00	444.00	0.00	444.00
72410 - Acquisition of Audio Visual Eq	0.00	1,003.50	0.00	1,003.50
73107 - Rent - Meeting Rooms	0.00	665.00	0.00	665.00
73125 - Common Services-Premises	0.00	0.00	0.00	0.00
74510 - Bank Charges	0.00	1,883.82	0.00	1,883.82
74525 - Sundry	0.00	0.00	0.00	0.00
74598 - Direct Project Costs - GOE	0.00	197,560.57	0.00	197,560.57
75105 - Facilities & Admin - Implement	0.00	66,699.99	0.00	66,699.99
Total for Fund 30000	581,750.00	437,807.04	0.00	1,019,557.04
Total for Activity ACTIVITY6	581,750.00	437,807.04	0.00	1,019,557.04

Activity : ACTIVITY7 (Project Management)

Fund : 30000 (PROGRAMME COST SHARING)

61305 - Salaries - IP Staff	0.00	147,278.96	0.00	147,278.96
61310 - Post Adjustment - IP Staff	0.00	56,776.09	0.00	56,776.09

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"FOR IDENTIFICATION PURPOSES"



Project Id : 00085379 Institutional Capacity Develop		Period : Jan-Dec (2015)		
Output # : 00096643 SOM Capacity Development (SIP)		Impl. Partner : 99999 UNDP		
		Location : UNDP Somalia		
	Govt Exp	UNDP Exp	UN Agencies Exp	Total Exp
62305 - Dependency Allowances-IP Staff	0.00	5,760.38	0.00	5,760.38
62310 - Contrib to Jt Staff Pens Fd-IP	0.00	50,207.33	0.00	50,207.33
62315 - Contrib. to medical, social in	0.00	2,353.43	0.00	2,353.43
62320 - Mobility, Hardship, Non-remova	0.00	33,055.96	0.00	33,055.96
62330 - Rental Supplements - IP Staff	0.00	55.79	0.00	55.79
62335 - Hazard Duty Station Allow-IP	0.00	12,133.70	0.00	12,133.70
62340 - Annual Leave Expense - IP	0.00	-21,386.93	0.00	-21,386.93
63330 - Ed Grt Incl Trvl&Allow-IP Stf	0.00	33,583.48	0.00	33,583.48
63335 - Home Leave Trvl & Allow-IP Stf	0.00	8,390.54	0.00	8,390.54
63340 - Proc trips/Rest & Recup-IP Stf	0.00	1,040.00	0.00	1,040.00
63365 - Special Oper Living Allow-IP	0.00	24,287.80	0.00	24,287.80
63405 - Learning Costs	0.00	750.00	0.00	750.00
63520 - Personal Security Measures	0.00	1,500.00	0.00	1,500.00
63530 - Contribution to EOS Benefits	0.00	4,606.65	0.00	4,606.65
63535 - Contribution to Security	0.00	12,262.68	0.00	12,262.68
63540 - Contribution to Training	0.00	1,474.11	0.00	1,474.11
63545 - Contribution to ICT	0.00	1,842.67	0.00	1,842.67
63550 - Contributions to MAIP	0.00	491.36	0.00	491.36
63555 - Contribution to UN JFA	0.00	3,685.33	0.00	3,685.33
63560 - Contributions to Appendix D	0.00	368.54	0.00	368.54
65115 - Contributions to ASHI Reserve	0.00	9,827.54	0.00	9,827.54
65135 - Payroll Mgt Cost Recovery ATLA	0.00	785.44	0.00	785.44
71405 - Service Contracts-Individuals	0.00	22,596.37	0.00	22,596.37
71410 - MAIP Premium SC	0.00	75.62	0.00	75.62
71415 - Contribution to Security SC	0.00	1,193.16	0.00	1,193.16
71505 - UN Volunteers-Stipend & Allow	0.00	13,841.58	0.00	13,841.58
71520 - UNV-Language Allowance	0.00	350.00	0.00	350.00
71525 - UNV-Hazard Pay	0.00	5,000.00	0.00	5,000.00
71530 - UNV-Rest and Recuperation	0.00	1,790.00	0.00	1,790.00
71535 - UNV-Medical Insurance	0.00	675.36	0.00	675.36
71540 - UNV-Global Charges	0.00	681.08	0.00	681.08
71541 - UNVs-Contribution to security	0.00	1,049.79	0.00	1,049.79
71545 - UNV-Home Leave Travel & Allowa	0.00	40.00	0.00	40.00
71550 - UNV-Resettlement Allowance	0.00	1,119.49	0.00	1,119.49
71590 - UNV Development Effectiveness	0.00	3,140.00	0.00	3,140.00
71605 - Travel Tickets-International	0.00	29,840.00	0.00	29,840.00
71615 - Daily Subsistence Allow-Intl	0.00	7,012.40	0.00	7,012.40
71620 - Daily Subsistence Allow-Local	0.00	10,429.40	0.00	10,429.40
71625 - Daily Subsist Allow-Mtg Partic	0.00	1,115.24	0.00	1,115.24
71635 - Travel - Other	0.00	2,752.64	0.00	2,752.64
72125 - Svc Co-Studies & Research Serv	0.00	133.50	0.00	133.50
72165 - Svc Co-Social Svcs, Social Sci	0.00	429.00	0.00	429.00
72215 - Transportation Equipment	0.00	340.00	0.00	340.00
72220 - Furniture	0.00	0.00	0.00	0.00
72311 - Fuel, petroleum and other oils	0.00	780.00	0.00	780.00
72315 - Food & Textile Products	0.00	1,305.00	0.00	1,305.00
72415 - Courier Charges	0.00	39.92	0.00	39.92
72425 - Mobile Telephone Charges	0.00	493.64	0.00	493.64
72440 - Connectivity Charges	0.00	230.00	0.00	230.00
72805 - Acquis of Computer Hardware	0.00	747.17	0.00	747.17
73120 - Utilities	0.00	140.00	0.00	140.00
73125 - Common Services-Premises	0.00	65,824.24	0.00	65,824.24
74120 - Capacity Assessment	0.00	10,642.50	0.00	10,642.50
74510 - Bank Charges	0.00	73.43	0.00	73.43

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Project Id : 00085379 Institutional Capacity Develop		Period : Jan-Dec (2015)		
Output # : 00096643 SOM Capacity Development (SIP)		Impl Partner : 99999 UNDP		
		Location : UNDP Somalia		
	Govt Exp	UNDP Exp	UN Agencies Exp	Total Exp
74515 - Claims and Adjustments	0.00	203.50	0.00	203.50
74525 - Sundry	0.00	- 1,305.00	0.00	- 1,305.00
74598 - Direct Project Costs - GOE	0.00	46,929.53	0.00	46,929.53
75105 - Facilities & Admin - Implement	0.00	45,243.92	0.00	45,243.92
75705 - Learning costs	0.00	4,850.00	0.00	4,850.00
76125 - Realized Loss	0.00	0.01	0.00	0.01
76135 - Realized Gain	0.00	0.00	0.00	0.00
77305 - Salaries - IP Staff-TA	0.00	4,478.56	0.00	4,478.56
77306 - Appoint-Tk cost-IP Staff-TA	0.00	1,876.00	0.00	1,876.00
77307 - Appoint-Sub Allow-IP Staff-TA	0.00	9,360.00	0.00	9,360.00
77309 - Appoint-shipment-IP Staff-TA	0.00	1,200.00	0.00	1,200.00
77310 - Post Adjustment - IP Staff-TA	0.00	1,473.45	0.00	1,473.45
77315 - Contrib-Med,Socins-IP Staff-TA	0.00	23.70	0.00	23.70
77320 - Assg hardship & mob allow-TA	0.00	288.05	0.00	288.05
77375 - Contrib-Jt Staff Pens Fd-IP-TA	0.00	1,521.60	0.00	1,521.60
77385 - Contribution to Security	0.00	267.84	0.00	267.84
77386 - Contribution to ICT_TA	0.00	89.28	0.00	89.28
77395 - MAIP Premium TA/IP	0.00	23.81	0.00	23.81
77396 - PAYROLL MGT COST RECOVERY	0.00	32.19	0.00	32.19
77397 - Appendix D TA/IP	0.00	17.86	0.00	17.86
Total for Fund 30000	0.00	691,585.68	0.00	691,585.68
Total for Activity ACTIVITY7	0.00	691,585.68	0.00	691,585.68
Total for Output : 00096643	600,050.00	1,446,207.80	0.00	2,046,257.80

Project Total :	1,088,118.68	4,288,861.03	0.00	5,376,979.71
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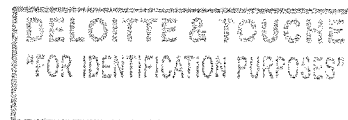
Signed By :

Date :

19-2-16

Signed By :

Date :





Selection Criteria :

Business Unit : SOM10
Period : Jan-Dec (2015)
Selected Project Id : 00085379
Selected Fund Code : ALL
Selected Dept. IDs : ALL
Selected Outputs : ALL

Project Id : ALL	Period : Jan-Dec (2015)			
Output # : ALL	Imp. Partner :			
	Location :			
		Govt Exp	UNDP Exp	UN Agencies Exp
				Total Exp
46801 - Somalia - Central		66,427.50	2,817,393.43	0.00
46804 - Somalia - Dem. Governance		0.00	0.00	0.00
46820 - Somalia/SO/Hargeisa		0.00	7,000.00	0.00
46821 - Somalia/SO/Garowe		0.00	- 12,650.75	0.00
46823 - North West Somalia		28,000.00	106,861.50	0.00
46824 - North East Somalia		46,300.00	277,890.88	0.00
46825 - South Central Somalia		947,391.18	1,092,365.97	0.00
				2,883,820.93
				0.00
				7,000.00
				- 12,650.75
				134,861.50
				324,190.88
				2,039,757.15

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"FOR IDENTIFICATION PURPOSES"



Funds Utilization

Selection Criteria :

Business Unit : SOM10
Period : Jan-Dec (2015)
Selected Project Id : 00085379
Selected Fund Code : ALL
Selected Dept. IDs : ALL
Selected Outputs : ALL

Project/Award: 00085379 Institutional Capacity Develop

Period: As Of Dec31,2015

Output #	00093049	Impl. Partner :99999 UNDP	UNDP AMOUNT
Outstanding NEX advances			0.00
Undepreciated Fixed Assets			18,656.20
Inventory			0.00
Prepayments			0.00
Commitments			5,075.00

Output #	00096643	Impl. Partner :99999 UNDP	UNDP AMOUNT
Outstanding NEX advances			34,700.00
Undepreciated Fixed Assets			0.00
Inventory			0.00
Prepayments			0.00
Commitments			0.00

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"FOR IDENTIFICATION PURPOSES"

APPENDIX 2 STATEMENT OF FIXED ASSETS
AS AT 31 DECEMBER 2015

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"FOR IDENTIFICATION PURPOSES"



UN Development Programme
DIP

Report ID: UNAMS558

Asset Management Detail Report

Page 1 of 2
Run Time: 23-02-2016 09:02:07
From/To date: 01-JAN-2015 ~ 31-DEC-2015
Project: 00093049 Profile ID:

Business Unit: SOM10
Operating Unit:
Country: Somalia
Department:
Category: In Service
Project Type: All
Amount: ~0
Fund Code:

Business unit		Asset ID	Profile ID	Description	TAG Number	Serial Number	Model	Location	Acquisition Date
SOM10	Currency	000000003065	ITC1	A) Notebook computers	119475	CCSCN32		SOMMOG1100	2015-07-01
		Cost	Quantity	Operating Unit	Department	Impl Agency	Donor	Project	Fund code
		1990.00	1.00	SOM	46801	001981	00012	00093049	04000
Business unit		Asset ID	Profile ID	Description	TAG Number	Serial Number	Model	Location	Acquisition Date
SOM10	Currency	000000003066	ITC1	A) Notebook computers	119479	199RN32		SOMMOG1100	2015-07-01
		Cost	Quantity	Operating Unit	Department	Impl Agency	Donor	Project	Fund code
		1990.00	1.00	SOM	46801	001981	00012	00093049	04000
Business unit		Asset ID	Profile ID	Description	TAG Number	Serial Number	Model	Location	Acquisition Date
SOM10	Currency	000000003067	ITC1	A) Notebook computers	119722	2TJMR32		SOMNRB1307	2015-07-01
		Cost	Quantity	Operating Unit	Department	Impl Agency	Donor	Project	Fund code
		1990.00	1.00	SOM	46801	001981	00012	00093049	04000
Business unit		Asset ID	Profile ID	Description	TAG Number	Serial Number	Model	Location	Acquisition Date
SOM10	Currency	000000003069	ITC1	A) Notebook computers	119713	DHQR32		SOMMOG1100	2015-07-01
		Cost	Quantity	Operating Unit	Department	Impl Agency	Donor	Project	Fund code
		1990.00	1.00	SOM	46801	001981	00012	00093049	04000
Business unit		Asset ID	Profile ID	Description	TAG Number	Serial Number	Model	Location	Acquisition Date
SOM10	Currency	000000003070	ITC1	A) Notebook computers	119714	FT8NR32		SOMNRB1104	2015-07-01
		Cost	Quantity	Operating Unit	Department	Impl Agency	Donor	Project	Fund code
		1990.00	1.00	SOM	46801	001981	00012	00093049	04000
Business unit		Asset ID	Profile ID	Description	TAG Number	Serial Number	Model	Location	Acquisition Date
SOM10	Currency	000000003075	ITC1	A) Notebook computers	119717	HRJMR32		SOMMOG1100	2015-07-01
		Cost	Quantity	Operating Unit	Department	Impl Agency	Donor	Project	Fund code
		1990.00	1.00	SOM	46801	001981	00012	00093049	04000
Business unit		Asset ID	Profile ID	Description	TAG Number	Serial Number	Model	Location	Acquisition Date
SOM10	Currency	000000003076	ITC1	A) Notebook computers	119719	5AJMR32		SOMNRB1104	2015-07-01
		Cost	Quantity	Operating Unit	Department	Impl Agency	Donor	Project	Fund code
		1990.00	1.00	SOM	46801	001981	00012	00093049	04000

DELOITTE & TOUCHE
"FOR IDENTIFICATION PURPOSES"



UN Development Programme
Report ID: UNAM5558

Asset Management Detail Report

Page 2 of 2
Run Time: 29-02-2016 09:02:00

Business Unit: SCMI0 Country: Somalia
Operating Unit: Department:
Category: In Service Project Type: All
Impl Agency: Donor:
Amount >=0
Fund Code:

From/to date: 01-JAN-2015 ~ 31-DEC-2015
Project: 00093049 Profile ID:

<u>Business unit</u>		<u>Asset ID</u>	<u>Profile ID</u>	<u>Description</u>	<u>TAG Number</u>	<u>Serial Number</u>	<u>Model</u>	<u>Location</u>	<u>Acquisition Date</u>
SCM10	CURRENCY	000000003080	ITC1	A) Notebook computers	119719	FWJMR32	Donor	SOMMOG1100	2015-07-01
		Cost	Quantity	Operating Unit	Department	Impl Agency	Donor	Project	Fund code
		1990.00	1.00	SOM	46801	001981	00012	00093049	04000
<u>Business unit</u>		<u>Asset ID</u>	<u>Profile ID</u>	<u>Description</u>	<u>TAG Number</u>	<u>Serial Number</u>	<u>Model</u>	<u>Location</u>	<u>Acquisition Date</u>
SCM10	CURRENCY	000000003081	ITC1	A) Notebook computers	119720	8V8NR32	Donor	SOMMOG1100	2015-07-01
		Cost	Quantity	Operating Unit	Department	Impl Agency	Donor	Project	Fund code
		1990.00	1.00	SOM	46801	001981	00012	00093049	04000
<u>Business unit</u>		<u>Asset ID</u>	<u>Profile ID</u>	<u>Description</u>	<u>TAG Number</u>	<u>Serial Number</u>	<u>Model</u>	<u>Location</u>	<u>Acquisition Date</u>
SCM10	CURRENCY	000000003082	ITC1	A) Notebook computers	119721	2ZJMR32	Donor	SOMMRB1307	2015-07-01
		Cost	Quantity	Operating Unit	Department	Impl Agency	Donor	Project	Fund code
		1990.00	1.00	SOM	46801	001981	00012	00093049	04000

Count: 10 Total Value: 19,900.00 (USD)



Digitally signed by George Conway
DN: cn=George Conway,
o=UNDP Somalia, ou=UNDP,
email=george.conway@undp.org,
c=US
Date: 2016.07.22 14:44:00 +03'00'

*The total value of assets of US\$ 19,900 as shown in the above Statement of Fixed Assets is the cost of purchase of the assets. The fixed assets amount of US\$ 18,656 in the CDR is the Net Book Value of these assets. The difference of US\$ 1,244 is the accumulated depreciation charge on these assets.